



Adopted Budget



Fiscal Year 2016-2017



City of Positive Progression

Adopted Budget Fiscal Year 2016-17

CITY COMMISSION

Mayor: Eric H. Jones, Jr.
Vice Mayor: Rita "Peaches" Mack
Commissioner: Thomas Dorsett
Commissioner: Brian C. Johnson
Commissioner: Kristine Judeikis

Prepared by:

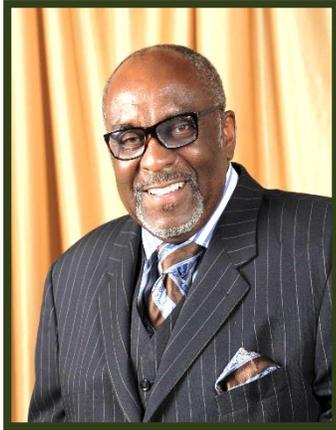
ADMINISTRATIVE STAFF

City Manager: W. Ajibola Balogun
City Clerk: Alexandra Grant
Supervisor of Administrative Services: Maritza Prebal
Finance Director: Christopher Wallace

City of West Park
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West Park, Florida 33023

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CITY COMMISSION



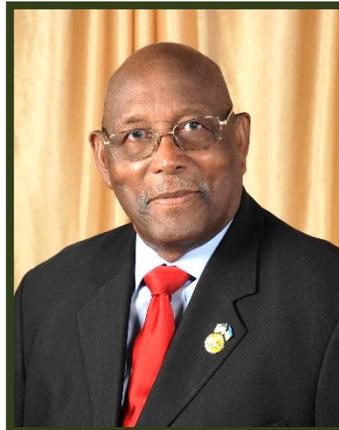
Eric H. Jones, Jr.
Mayor



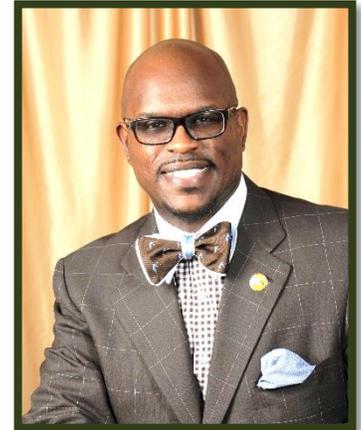
Rita "Peaches" Mack
Vice Mayor



Kristine Judeikis
Commissioner



Thomas Dorsett
Commissioner



Brian C. Johnson
Commissioner

CITY ADMINISTRATION



W. Ajibola Balogun
City Manager

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HISTORY OF WEST PARK

INCORPORATION

The previously unincorporated neighborhoods of West Park embarked on the road to incorporation in June, 2004, after the Florida Legislature approved House Bill 1491, which provided for an election on November 2, 2004. Following a vote of 3,400 to 956 for incorporation, West Park was on its way to becoming Broward County's 31st city.

After the election, residents elected an interim transition committee and held a series of workshops to gain input on the level of municipal-type services to be provided. It was decided that the new municipality would be known as West Park.



FORM OF GOVERNMENT

The City of West Park is a Commission-Manager form of government.

On March 8, 2005, Eric H. Jones, Jr., was elected Mayor and four Commissioners were elected: Felicia M. Brunson, Thomas W. Dorsett, Sharon Fyffe and Rita "Peaches" Mack. They were sworn in as the municipality's first elected leaders on March 10, 2005, and guided West Park's transition from an unincorporated area governed by the County to a fully functioning, independent city.



Regular City Commission meetings are held the first and third Wednesday of the month.

CITY HALL & COMMISSION CHAMBER

The City of West Park City Hall and Commission Chamber are located at 1965 S. State Road 7, West Park, FL 33023.

The following administrative services are performed at City Hall:

- Local Business Tax Receipts
- Building Permits
- Right of Way Permits
- Planning and Zoning Review
- Code Enforcement
- Records Requests
- Human Resources
- City Management
- General Administration

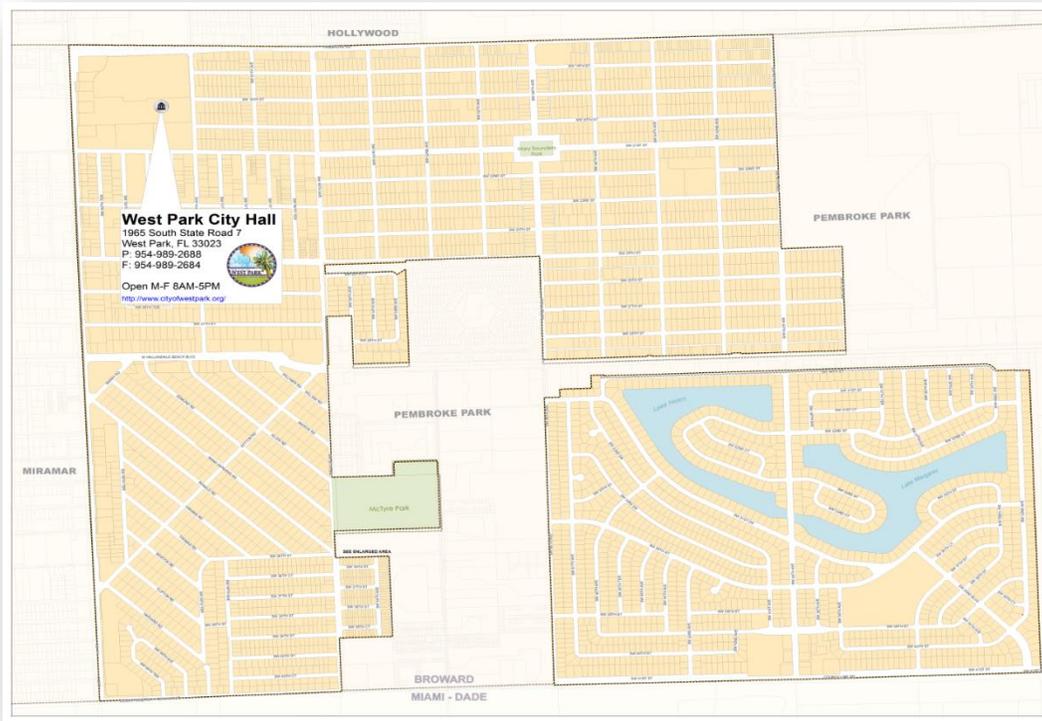


WEST PARK AT A GLANCE

LOCATION

The City of West Park is located in the southeastern part of Broward County and consists of the neighborhoods of Carver Ranches, Lake Forest, Miami Gardens (Broward County) and Utopia.

A large portion of the city lies west of the Town of Pembroke Park. West Park is bordered by Hollywood (to the north), Miami-Dade County (to the south), Pembroke Park (to the east) and Miramar (to the west).



DEMOGRAPHICS

Population

Total Population - 15,097

Racial and Ethnic Composition

Black or African American	57.9%
White	32.8%
Some Other Race	4.5%
Two or More Races	3.3%

Housing and Occupancy Status

Total Housing Units	4,711
Occupied Housing Units	4,335
Vacant Housing Units	376

Source: U.S. Census Bureau, 2010 Census



LIFESTYLE & RECREATION

West Park residents enjoy the use of two local parks:



Mary Saunders Park
4750 SW 21 Street
West Park, FL 33023



Mc Tyre Park
3501 SW 56th Avenue
West Park, FL 33023

Additionally, residents have easy access to parks in adjacent cities.

West Park hosts various recreation programs such as the Senior Program and the West Park Saints Football at McTyre Park, the United Martial Arts Academy, and the Youth Summer Camp at Mary Saunders Park. The City offers an after school program at both parks. The program which is offered to over 200 children includes educational and recreational activities.



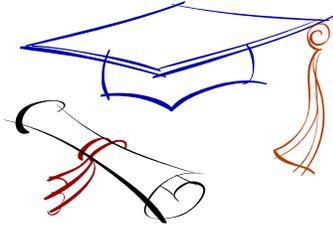
WEST PARK EVENT HIGHLIGHTS

The City is also host to several community events throughout the year including:

- Earth Day Recycling Fair
- Mother's Day Breakfast
- Father's Day Picnic
- Goombay Festival
- After School & Summer Camp Programs
- Dr. Martin Luther King, Jr. Birthday Celebration
- Mary Kendrick Thanksgiving Feed the Needy Feast
- Holiday Toy Giveaway
- West Park Football & Cheerleading Saints
- Senior Program
- Fresh Produce Distribution
- Back to School Book Bag & Supplies Giveaway
- 10th Anniversary Scholarship Award & Pioneer Recognition Gala



EDUCATION



Public Schools

Lake Forest Elementary School
Watkins Elementary School
McNicol Middle School
Hallandale High School

YOUTH ADVISORY COUNCIL & POLICE EXPLORER PROGRAM

The purpose of the Youth Council is to offer an open forum for youth to foster communication, education, and information concerning youth and youth-related issues. The Youth Council provides students in grades 9-12 with social activities in a safe and positive environment, while promoting individual self-esteem and leadership through participation in meetings, events and community service projects.



The Police Explorer Program provides educational training on the purpose, mission and objectives of law enforcement along with any opportunity to get involve with community service activities. It provides a unique opportunity to interact with law enforcement personnel and community advisors in scenarios where students are able to exercise their own personal initiative.

EMERGENCY SERVICES

Emergency services are currently provided by the Broward Sheriff's Office Police and Fire Departments' Southeast District Offices.



Fire Station
2610 SW 40th Ave.
West Park, FL 33023



Police Station
3201 Hallandale Beach Blvd.
Hollywood, FL 33023

RECOGNITION AND ACCOMPLISHMENTS



BUDGET MESSAGE

Office of the City Manager



W. Ajibola Balogun
City Manager

September 22, 2016

Honorable Mayor Eric H. Jones
Honorable Vice Mayor Rita “Peaches” Mack
Honorable Commissioners Dorsett, Johnson, and Judeikis
Residents of the City of West Park

Ref: Adopted Fiscal Year 2016-2017 Budget

Dear Mayor, Vice Mayor, Commissioners and Residents:

In accordance with Section 4 (4) of the City’s Charter, I am submitting this Adopted Fiscal Year 2016-2017 Budget.

The past twelve months have been a very busy period with great pride in planning some of the City’s 10th Year anniversary celebration events, while being reminded of how much we have grown and achieved. Through the busy period, we were able to stay focused on accomplishing our goals. It is my pleasure to announce the following accomplishments.

ACCOMPLISHMENTS:

1. **Acquired Water Tower Property from Broward County:** With the acquisition of this property, we intend to establish a passive park to be named Water Tower Park at 3920 SW 38 Avenue. While providing much needed park space within the Lake Forest community, this additional park will also increase the City’s park inventory needed to meet the County and City’s Comprehensive Plan requirements to provide park space for existing and future residents. It also fulfills a Recreation and Open Space Element policy to provide parks within a ½-mile radius of West Park residents by providing greater access to park facilities for residents in the easternmost part of the City.
2. **Secured funding increase from the Children’s Services Council for the Juvenile Crime Prevention Program:** With funding support from the Children’s Services Council, we successfully completed the City’s after school program (Juvenile Crime Prevention Program). Since its inception, over 200 children have been serviced as we received a funding increase for the program’s third year of existence.
3. **Secured the Community Development Block Grant award in the amount of \$55,542.00 for SW 40th Avenue (Barack Obama Boulevard) Improvements:** The adopted improvements to the boulevard will include drainage system upgrades; milling and resurfacing of asphalt; roadway construction as needed; a new sidewalk to achieve continuity; installation of ADA ramps; bicycle lanes; supplemental street lights; landscaped swales or planter areas with irrigation; and the incorporation of traffic calming devices.

4. Secured the Community Development Block Grant award in the amount of \$32,580.00 for traffic calming conceptual design for the intersection of SW 20th Street & SW 57th Avenue: This project is intended to calm traffic along the corridor and to reduce and possibly eliminate near traffic accidents at the intersection.
5. Authorized the purchase of a new rescue (ambulance) truck for the Fire Department: In the spirit of continuing to increase the quality of service to our residents, we have authorized the purchase of a new 2016 International Ambulance Truck. As a City of positive progression, we consider this purchase vitally important to the health, welfare and safety of our residents.
6. Secured the Edward Byrne Memorial Justice Assistance Grant from the Florida Department of Law Enforcement. The funds will be used for the purpose of reducing crime and enhancing public safety at a public facility.
7. Completed the Audited Financial Statements for the year ended September 30, 2015. The Independent Audited Report states that the financial statements were presented fairly in all material respects, and that the respective financial position of the government activities and each major fund of the City and the respective changes in financial position for the year ended in conformity with accounting principles generally accepted in the United States of America.
8. Continued the South Broward Explorer Program: The program is open to high school to college aged youth from West Park and Pembroke Park who may be thinking about a career in law enforcement. Explorers receive educational training on the purposes, mission and objectives of law enforcement along with an opportunity to get involved with community service activities. It provides a unique opportunity to interact with law enforcement personnel and community advisors in scenarios where students are able to exercise their own personal initiative. Explorers receive diverse training in the areas of self-defense; patrol procedures; traffic stops; report writing; domestic violence; Florida law; and arrest procedures. These real world activities will allow young Explorers to make an informed decision about whether they wish to pursue law enforcement as a career.
9. Established the Monthly Free Fresh Produce and Dry, Shelf Stable Food Giveaway Program: In partnership with Feeding South Florida, we commenced the distribution of free fresh fruits and produce monthly. The types of fresh produce normally distributed include sweet potatoes, watermelon, cabbage, cucumber, squash, lettuce, onion, tomatoes and sometimes beverages and canned foods. The distribution locations are McTyre Park, Mary Saunders Park and City Hall.
10. Collaborated with the Broward Metropolitan Planning Organization for the Transportation Investment Generating Economic Recovery (TIGER) Grant: The collaboration was established to improve the mobility, safety and economic well-being of our community by submitting a funding request that would provide transportation network and connectivity to commercial, residential, educational and recreational facilities. The partnership is intended to generate up to \$6,542,192.00 in funding for improvements to SW 48th Avenue from County Line Road to Pembroke Road; SW 21st Street from east of SW 50th Ave. to west of SW 46th Avenue; and Sutton Road from Williams Road to Hallandale Beach Blvd.
11. Accepted the grant award of \$950,000.00 from the Broward Redevelopment Program for the Complete Street Improvement project along Barack Obama Boulevard (SW 40th Avenue) from County Line Road to Pembroke Road. The improvement will provide much needed drainage system upgrades; milling and resurfacing of asphalt; roadway construction as needed; a new sidewalk to achieve continuity; installation of ADA ramps; bicycle lanes; supplemental street lights; landscaped swales or planter areas with irrigation; and the incorporation of traffic calming devices.

12. With the continuation of dedicated services to our residents and businesses, we were successful in increasing the number of businesses in the City, thus generating over 14% increase in business tax revenue.
13. Extended the Lien Amnesty Program: This program provides an 85% discount to property owners with fines or liens on their property as a result of code enforcement violations. The program is beneficial in achieving the goal of compliance and it continues to further benefit the public by increasing property values throughout the City. The program generated over \$230,000 during this fiscal year.
14. Continued partnership with AARP Foundation for the Senior Community Service Employment Program. The participants provide community service while actively pursuing unsubsidized employment off the program. As partners, we support each participant's quest in pursuing unsubsidized jobs and encourage interested senior residents to take advantage of the opportunity.
15. Reduced Property Taxes Again: Like the prior year, we provided relief to residents during these tough economic times by reducing property taxes for the fiscal year 2015-2016. With the continued reduction in property taxes, we adhere to the steadfast commitment to maintain an economically and environmentally sustainable city that builds a sense of community spirit and pride with fiscally responsible government and the highest quality municipal services.
16. Established the "Mom and Pop" Small Business Grant Program: In our continued effort to invest in local businesses, we now offer the Small Business Grant Program. This grant program is funded through revenues received from Business Tax Receipts. The program is created to provide financial and technical assistance to qualified small businesses that meet the eligibility criteria as provided in the grant application. Within the last year, we awarded \$5,000 each to three (3) small businesses in the City. The businesses are: Days Dry Cleaners, Darwin's Purple Palace, Inc. and A to Z Thrift Store, Inc.
17. Completed the Construction of the Computer Lab at Mary Saunders Park: In an effort to continue improving the quality of services and activities offered at our parks, we have renovated the recreation hall at Mary Saunders Park and built a new computer lab. The renovations included installation of several custom computer work stations, printers, new interior paint and vinyl floor tiling. The computer lab will greatly enhance the senior programming, after school programming and all camp activities at the Park.
18. Completed storm water drainage system maintenance.
19. Commenced street sweeping program along the business area.
20. Successfully implemented all the City's events and programs, to include:
 - o Mary Kendrick Thanksgiving Feed The Needy Feast
 - o Holiday Toy Drive
 - o First State of the City Address
 - o Mother's Day Breakfast
 - o Father's Day Celebration
 - o Earth Day Recycling Fair and Family Fun Day
 - o 10th Year Anniversary, Summer Concert & Fireworks
 - o Summer Camp (Camp Bravery)
 - o Senior Program
 - o 10th Year Anniversary Celebration – Scholarship Awards & Pioneer Recognition Gala
21. Accepted the grant award of \$50,000 from the Broward Redevelopment Program for the acquisition of the property at the northwest corner of SW 25th Street and State Road 7. The

blighted Florida Department of Transportation property is scheduled to be redeveloped as a commercial property to create new jobs and to provide better quality of life for our residents.

22. In partnership with Broward County Transit, we continued the FREE Community Shuttle service for the benefit of residents. The free shuttle is intended to increase the number of destinations and connections that can be reached via public transit.
23. Our Senior Program evolved from the Senior Citizen Advisory Committee that was established in the City's early years. In 2011, we started offering an array of services such as health and wellness activities, field trips and computer classes. The computer classes allowed participants the ability to navigate the Internet and learn necessary computer skills taught in a way that is easy to understand. In our continued efforts to increase services to our seniors, we partnered with Broward Meals on Wheels to start serving lunch to seniors 60 years and older at McTyre Park, with the first full division funding in this year's budget.
24. During a period of tremendous economic contraction, which saw the City's tax base decline to a point lower than it was when the City was first incorporated, the City's financial health has been maintained through tough decision making and a commitment to keeping the City's financial health sound. During the periods of rapid tax base growth, the City opted to set aside those increased funds so that its finances could be sustained during any economic downturn. Even with the nation's very difficult financial circumstances, the City found creative ways to increase revenue and reduce expenses, thus maintaining a very good financial position for the near term.
25. As part of our 10th Year Anniversary celebration, the City awarded ten \$1,000 college scholarships each to ten West Park students. The awards were presented at the 10th Anniversary Scholarship Awards and Pioneer Recognition Gala, held at the Broward County Convention Center on December 12, 2015. Scholarship recipients submitted applications during the fall semester, which were vetted by the Education Advisory Committee. It was a tremendous accomplishment to award \$10,000 total in scholarship funds to better help students in our City pursue their higher education goals.

Looking Forward

In this year's budget, we are presenting a brief synopsis of the Adopted Capital Improvement Plan (CIP) from Fiscal Years 2016-17 through 2020-21. The list of projects serve as public policy regarding long range physical development of the City. The following projects that will be listed in the CIP will also focus on preserving the investment of the City's infrastructure while ensuring the efficient use of public funds:

- **SW 40 AVENUE COMPLETE STREET IMPROVEMENTS**
As part of the Neighborhood Traffic Calming Study Areas "B" & "C", this is a complete street improvement project, which will include drainage system improvement, traffic calming devices roadway resurfacing and sidewalk installation with bike lanes, decorative streetlights, and new landscaping. The project extends from Pembroke Road (to the north) to County Line Road (to the south).
- **SW 25 STREET COMPLETE STREET IMPROVEMENTS**
As part of the Neighborhood Traffic Calming Study Area "B", this is a complete street improvement project that includes drainage system improvement; traffic calming devices; roadway resurfacing; installation of sidewalk; bike lanes; also installation of traffic calming devices along the corridor from State Rd. 7/441 (to the west) to SW 40 Avenue (to the east) are being considered.
- **SW 57 AVE & SW 20 STREET TRAFFIC CALMING IMPROVEMENTS**
This project consists of the installation of a traffic circle that is designated to calm traffic at the intersection of SW 57th Avenue SW 20th Street. The improvement will also include landscaping

in the traffic circle; installation of brink pavers around the circle; and regrading of the intersection to prevent flooding.

- **SW 36 STREET TRAFFIC CALMING IMPROVEMENTS FROM SW 32 TO SW 48 AVENUE**
As part of the Neighborhood Traffic Calming Study Area "C", this project involves installing traffic calming devices along the subject corridor to alleviate speeding concerns. The traffic calming devices that will be considered include, speed tables, speed humps, and circles, as part of the improvements and other devices deemed necessary.
- **COUNTY LINE ROAD IMPROVEMENTS**
This project will include the resurfacing of County Line Road from SW 56th Avenue to 525 ft. east of SW 40th Avenue. Adjustment to the drainage system and repairs to the sidewalk will also be addressed.
- **SW 48 AVENUE COMPLETE STREET IMPROVEMENTS**
This complete street improvement project consists of the roadway upgrade and mirror re-alignment from County Line Road to Pembroke Road. This approximately 1.5-mile corridor improvement will include bike lanes; improved sidewalks with complete connectivity; adjustment to the drainage system; roadway resurfacing; landscaping and pavement marking.
- **NEIGHBORHOOD TRAFFIC CALMING IMPROVEMENT AREA "A"**
Implementation of traffic calming devices in the Miami Gardens section of the City. As part of our Traffic Calming Study Area "A", staff is recommending speed tables on SW 59 Terrace, between Thomas Road and Virginia Road as recommended in Phase "2" of the study performed by our engineering consultant Kimley-Horn. An additional area of concern brought to our attention from residents is on SW 40 Court, between SW 56 Avenue and SW 58 Avenue. Phase "1" of the study recommends a speed table on the roadway to alleviate speeding vehicles.
- **NEIGHBORHOOD TRAFFIC CALMING IMPROVEMENT AREA "B"**
Implementation of a traffic-calming plan that will address cut-through traffic congestion and speeding issues within Neighborhood Area "B". High levels of speeding cause safety hazards for residents, pedestrians, and motorists. Therefore, the City has need for a conceptual plan that will foster pedestrian refuge, curb extension, raised crosswalk, street humps and bumps, traffic circles, and reduction diverters.
- **NEIGHBORHOOD TRAFFIC CALMING IMPROVEMENT AREA "C"**
Implementation of a traffic calming plan that will address cut-through traffic, congestion and speeding through the Area "C" Neighborhood.
- **SW 21ST STREET COMPLETE STREET IMPROVEMENTS**
In an attempt to implement the Neighborhood Traffic Calming Study Area "B" recommendations, this is a complete street improvement project that will include the installation of traffic calming devices from State Road 7 to SW 40th Avenue. The improvement will also include drainage systems upgrade, bike lanes, sidewalk repairs, resurfacing and pavement marking.
- **PURCHASE OF A FIRE TRUCK**
This activity involves the purchase of a fire truck to be used for fire suppression for residents and businesses within the City of West Park. The purchase of this vehicle will replace the aging equipment presently being used by Broward Sheriff's Office Fire Department. A new fire truck will also improve response time to residents and businesses within the City in the event of fire.
- **ADOPTED MUNICIPAL COMPLEX (RETENTION POND REDEVELOPMENT P3 PROJECT)**
This project consists of the preparation of an active retention pond for redevelopment by the use of single precast concrete modular storm water system. This will then allow for development within the footprint of the retention pond area, while the pond stays active. This project will spur

development along the State Road 7/441 Corridor. The municipal complex conceptual design will serve not only as a building for government functions, but also have facilities for various civic and cultural activities. In addition to restaurants and retail shops, this municipal complex will be designed to offer greater variety and flexibility with a modern touch that will move the community further in its positive progression, while ultimately promoting the City's adopted Transit Oriented Corridor's mixed-use development and pedestrian friendly corridor.

- **ADOPTED CULTURAL CENTER AT MCTYRE PARK**

This activity involves the development of a facility that will include a cultural center, community center, gymnasium, football/soccer fields, parking areas, and a community pool. The three-story building will accommodate cultural events and programming, while the athletic facilities will be able to host large scale and day-to-day competitions and recreation events. Special Needs programming will be of specific concern to make the facility entirely ADA accessible.

- **WATER TOWER PARK INFRASTRUCTURE IMPROVEMENT**

This activity involves the development of a new site within the City into a passive park development. The project will remove slum and blight while creating an opportunity for the City to increase park acreage as part of the Comprehensive Development Master Plan. The park will feature a picnic bench and playground.

- **MARY SAUNDERS PARK INFRASTRUCTURE IMPROVEMENT**

This activity involves the creation of a Master Plan to include site preparation for refurbished baseball/soccer/football fields, basketball goals, an outdoor pavilion with restrooms, and site furnishings. Mary Saunders Park currently needs upgrades in all facets of the facility. This Master Plan will allow us to best gauge the needs of the community and prepare the implementation plan to see how we can make them a reality.

- **PUBLIC-PRIVATE PARTNERSHIP (P3) INFRASTRUCTURE DEVELOPMENT (SR7 & SW 25TH STREET)**

The Public-Private Partnership (P3) is one of the most important resources the City of West Park has to finance and build high priority redevelopment projects. This project will encourage positive growth within the City. In addition, it will increase new job creation and ultimately promote a better quality of life for our residents while promoting the City's adopted Transit Oriented Corridor's mixed-use development and pedestrian friendly corridor.

- **PURCHASE OF A TROLLEY FOR COMMUNITY BUS SERVICES**

The City will offer a free trolley shuttle service that provides transportation to points of interest within the City, just outside of the City limits, and to connect to other public transportation. The free trolley service is an 18-passenger vehicle with ADA accessibility and bike racks.

- **PURCHASE OF UTILITY TRUCKS FOR PUBLIC WORKS SERVICES**

The vehicles will be utilized for daily services to include hauling supplies, disaster relief duties, and removing items from right-of-ways. The vehicles will also be used to move heavy items such as pumps, generators, etc.

- **PURCHASE OF RECREATION VANS FOR YOUTH & SENIOR PROGRAM SERVICES**

This activity includes the purchase of two (2) transportation 15-passenger vans for the Parks and Recreation Department use for after school, youth sports, and senior programming activities. The growth of these programs has caused us to greatly increase our transportation needs. Our current fleet is not efficient anymore and we need more vehicles to accommodate increasing program participants' needs.

- **PURCHASE OF UTILITY BUCKET TRUCK FOR PUBLIC WORKS SERVICES**

This activity involves the purchase of a used bucket truck for the Public Works and Parks and Recreation Departments for use in pruning tree limbs, replacing lights, and reducing outside

labor costs. This vehicle will be used during times of disasters such as hurricanes, floods, etc. It will also be used to remove trash and will help reduce slum and blight conditions.

With the intent to continue fostering a sense of community spirit and maintaining the highest level of municipal services and a fiscally responsible government, this budget provides an outline and groundwork for the organization and the imminent year's activities. The City's financial condition is strong and stable and it is my intention to maintain it as such.

To that end, I am pleased to submit this Adopted Fiscal Year 2016-2017 Budget of \$15,684,752.00 based on the same ad valorem taxation millage rate as last year of 8.65. The following provides a brief financial overview and highlights of the Adopted budget.

AD VALOREM TAX REVENUE OVERVIEW:

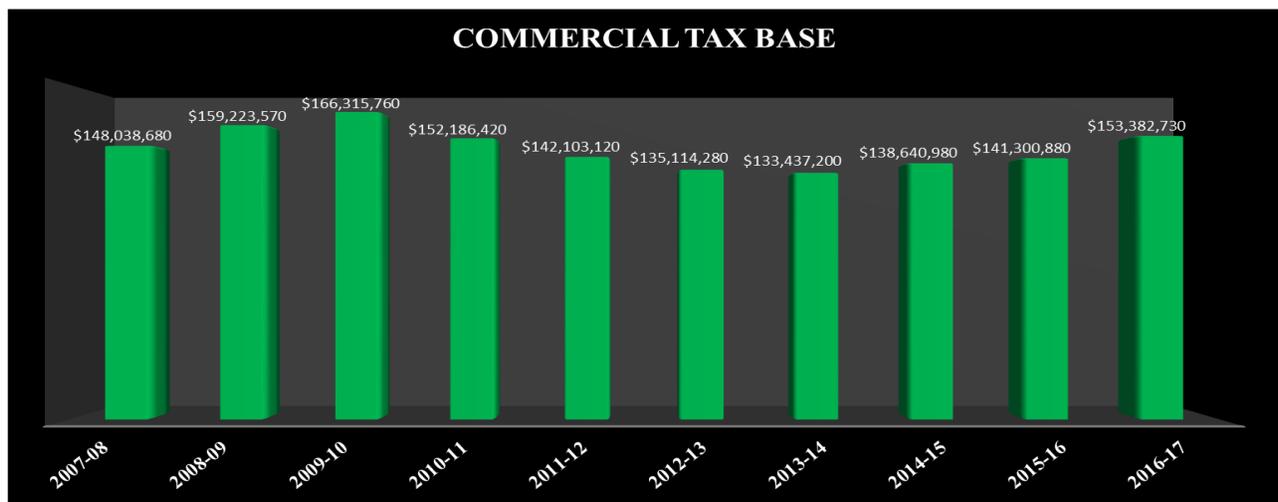
Ad valorem tax revenue is a function of the adopted ad valorem taxation millage rate applied to the property tax base for commercial and residential property in the City of West Park. The commercial property has both real property and personal property components to which the millage rate is applied. Commercial real and personal property and residential real property tax bases are assessed, compiled and reported by the Broward County Property Appraiser.

COMMERCIAL PROPERTY TAX BASE:

The commercial property tax base of the City is projected to increase for FY 2016-17. For the purpose of this illustration, all non-residential properties are considered commercial. The commercial tax base that comprises real and personal property increased from \$141,300,880 last year to \$153,382,730 this year, which is an 8.55% overall increase. This 8.55% or \$12,081,850 is the highest increase in commercial property tax base in the last ten fiscal years.

CITY OF WEST PARK COMMERCIAL TAX BASE	
YEAR	TAXABLE VALUE
2007-08	\$148,038,680
2008-09	\$159,223,570
2009-10	\$166,315,760
2010-11	\$152,186,420
2011-12	\$142,103,120
2012-13	\$135,114,280
2013-14	\$133,437,200
2014-15	\$138,640,980
2015-16	\$141,300,880
2016-17	\$153,382,730

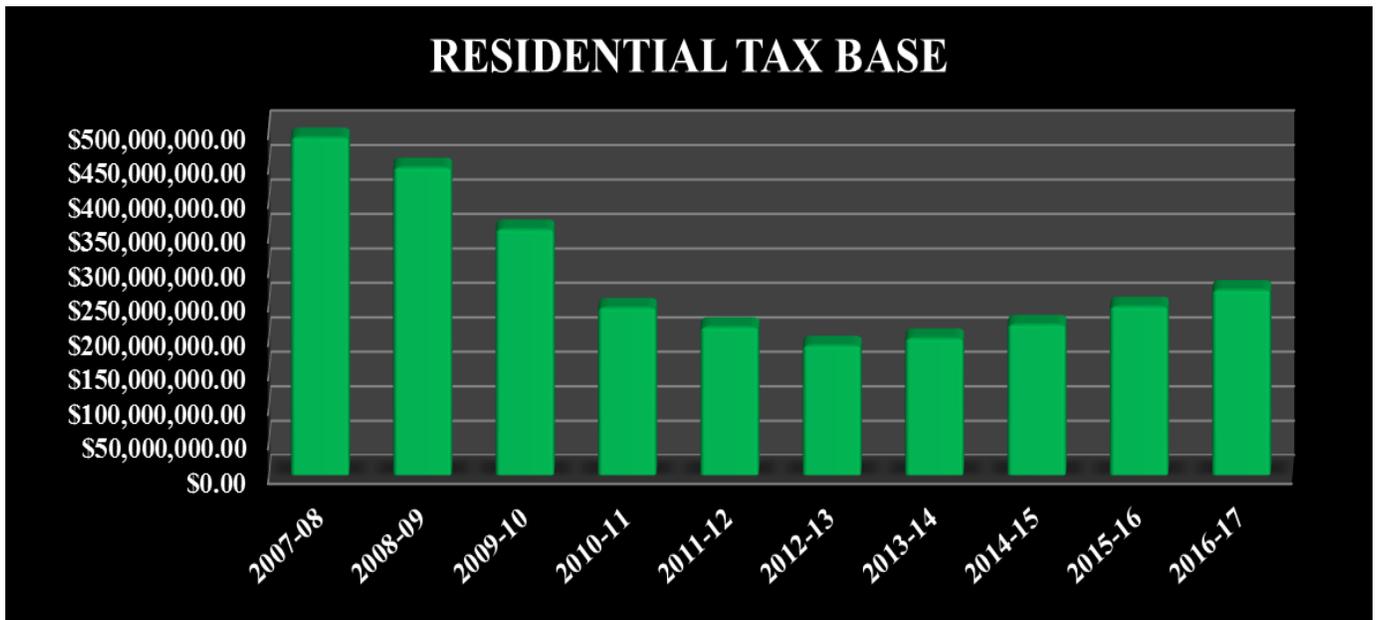
PERCENTAGE DIFFERENCE IN COMMERCIAL PROPERTY TAX BASE	
Fiscal Year	Percentage Difference
2007-08 to 2008-09	7.56%
2008-09 to 2009-10	4.45%
2009-10 to 2010-11	-8.49%
2010-11 to 2011-12	-6.63%
2011-12 to 2012-13	-4.92%
2012-13 to 2013-14	-1.24%
2013-14 to 2014-15	3.90%
2014-15 to 2015-16	1.92%
2015-16 to 2016-17	8.55%



RESIDENTIAL TAX BASE:

The residential property tax base of the City continues to increase for FY 2016-17. The residential assessment increased by \$24,186,390.00 or 9.87%. The City is realizing the fourth growth in property tax base since the nationwide real estate crash. The City’s property tax base started to decline from FY 2008-09 to FY 2012-13. The residential tax base for FY 2015-2016 was \$244,937,890.00, while the FY 2016-2017 residential tax base is \$269,124,280.00.

CITY OF WEST PARK RESIDENTIAL TAX BASE	
YEAR	TAXABLE VALUE
2007-08	\$490,378,590.00
2008-09	\$446,557,310.00
2009-10	\$356,908,860.00
2010-11	\$243,264,160.00
2011-12	\$215,179,640.00
2012-13	\$188,324,310.00
2013-14	\$198,820,400.00
2014-15	\$218,742,870.00
2015-16	\$244,937,890.00
2016-17	\$269,124,280.00

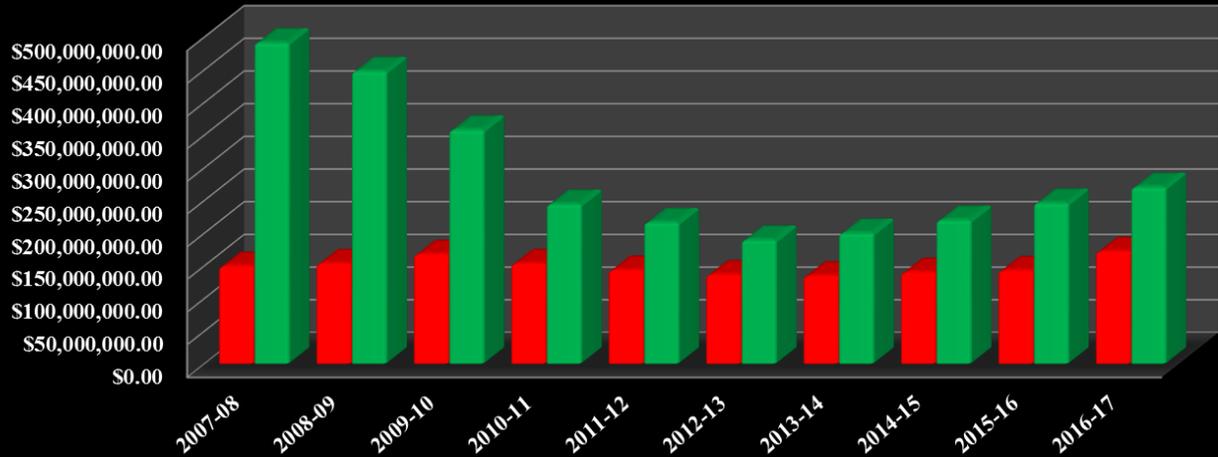


COMMERCIAL vs. RESIDENTIAL CHANGES:

With the City’s landscape of mostly residential properties and a commercial area in its infancy, a dominant residential tax base is expected of the City. The FY 2016-17 residential tax base is \$269,124,280.00 versus the commercial tax base of \$153,382,730.00. For FY 2015-16 residential taxable value increased by 9.87% from last year, while commercial taxable value increased by 8.55%.

COMMERCIAL VS. RESIDENTIAL TAX BASE		
YEAR	COMMERCIAL TAXABLE VALUE	RESIDENTIAL TAXABLE VALUE
2007-08	\$148,038,680.00	\$490,378,590.00
2008-09	\$152,223,570.00	\$446,557,310.00
2009-10	\$166,315,760.00	\$356,908,860.00
2010-11	\$152,186,420.00	\$243,264,160.00
2011-12	\$142,103,120.00	\$215,179,640.00
2012-13	\$135,114,280.00	\$188,324,310.00
2013-14	\$133,437,200.00	\$198,820,400.00
2014-15	\$138,640,980.00	\$218,742,870.00
2015-16	\$141,300,880.00	\$244,937,890.00
2016-17	\$153,382,730.00	\$269,124,280.00

COMMERCIAL VS. RESIDENTIAL TAX VALUE



NEW CONSTRUCTION:

During the first three years of the City’s existence, real estate development made a significant contribution to the City’s growth. Like other governmental sectors, we have shared in the signs of strain by noticing decline, for five of the last seven years, in activities relating to zoning; development; planning; building plans review; permits; and inspections. We realized a slight decrease in building construction activities from July 2014 to June 2015. However, from July 2015 to June 2016, building construction activities increased by 1.10%.

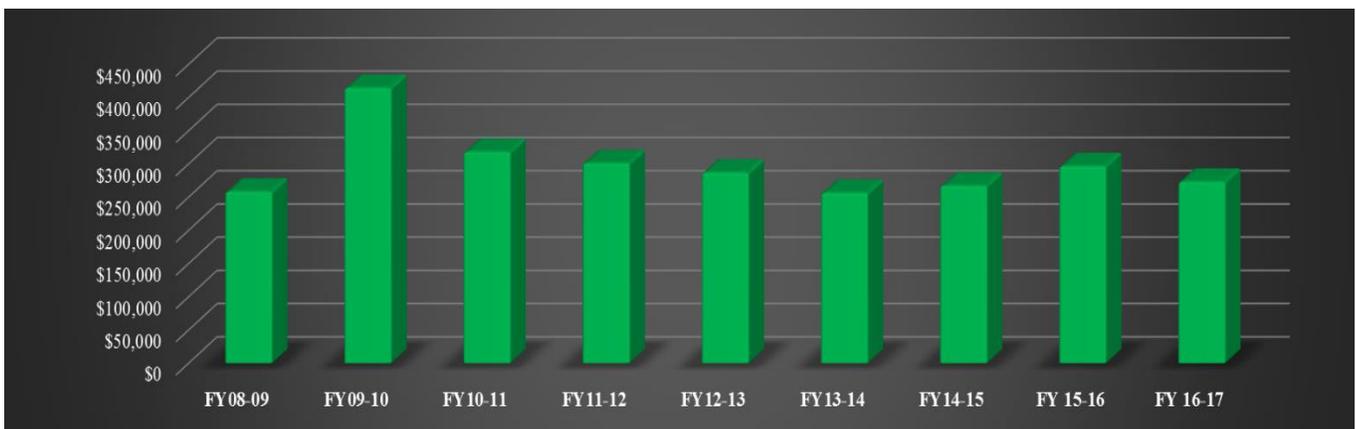
NEW CONSTRUCTION VALUE			
ITEM	YEAR	NEW CONSTRUCTION VALUE	DIFFERENCE IN VALUE
1	2009-10	\$4,897,730.19	
2	2010-11	\$2,948,133.54	-66%
3	2011-12	\$1,915,628.69	-54%
4	2012-13	\$3,937,169.84	51%
5	2013-14	\$3,667,410.00	-7%
6	2014-15	\$3,623,342.03	-1.20%
7	2015-16	\$3,663,039.00	1%



- Communication Services Tax:**

This source of revenue started declining since fiscal year 2009-10. This trend is attributed to more people abandoning their traditional home telephone lines and either solely relying upon their mobile phones or using their internet connection for phone services. Competition and source bundling have also reduced this revenue source. We expect to see this revenue stream slowly decline or become somewhat stagnant over the foreseeable future. The chart below shows the revenue trend over the past years and slight decrease forecasted for FY 2016-17.

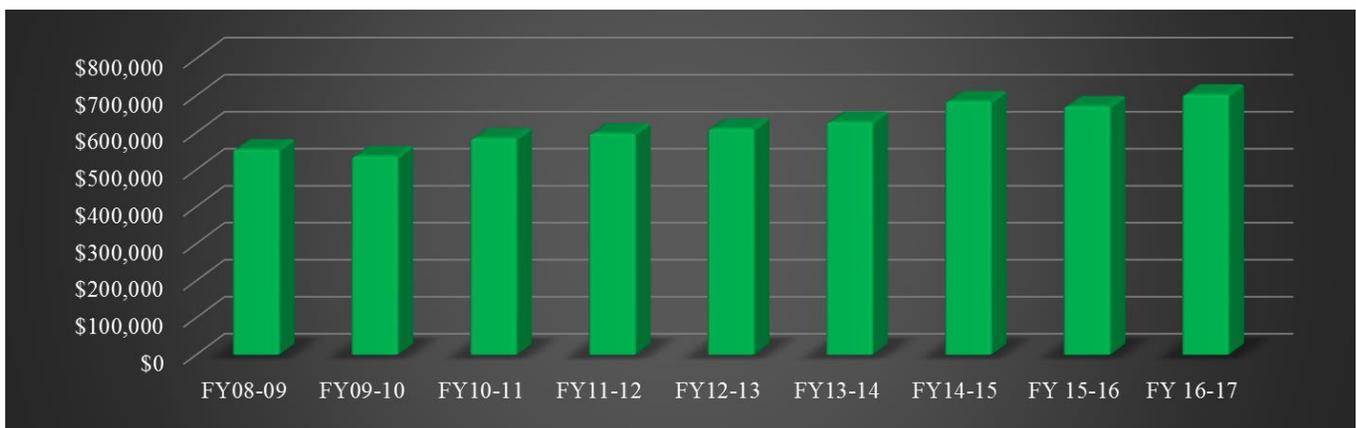
COMMUNICATION SERVICE TAX								
FY08-09	FY09-10	FY10-11	FY11-12	FY12-13	FY13-14	FY14-15	FY 15-16	FY 16-17
\$258,251	\$414,312	\$318,100	\$301,212	\$286,987	\$256,303	\$266,990	\$296,558	\$273,113



- Electric Franchise Fees:**

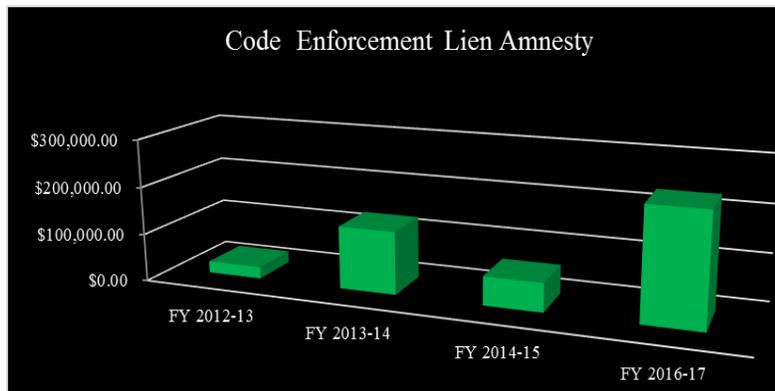
Weather plays a sizeable role in energy consumption and our weather has been relatively mild. If the weather becomes unusually hot or cold, we may see this revenue increase. The chart below shows the revenue trend over the past few years. While this source of revenue shows a decrease in last year's revenue, we are forecasted to realize a slight increase in FY 2016-17.

ELECTRIC UTILITY TAX								
FY08-09	FY09-10	FY10-11	FY11-12	FY12-13	FY13-14	FY14-15	FY 15-16	FY 16-17
\$555,017	\$536,482	\$585,135	\$598,053	\$610,960	\$629,167	\$685,000	\$671,298	\$703,319



- **Code Enforcement Lien & Accrued Fines Amnesty Program:**

Code Enforcement Lien Amnesty			
FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16
\$24,535.75	\$131,209.75	\$60,195.50	\$233,051.00



From 2007 to 2012, the City issued approximately 142 residential and commercial violations resulting in over \$7.5 million in liens and daily accrued fines outstanding. While a significant number of the warnings, civil violations and daily fines prompted property owners to remedy the conditions and come into compliance, many violations remain unaddressed and lien amounts or fines continue to accrue daily. To address the growing liens and accruing daily fines, the Code Enforcement Lien and Accrued Fines Amnesty Program was

established. The program waives 85% of the accrued fine, if the property is immediately brought into compliance. Since established, the program continues to achieve the goal of compliance and serves a public benefit by increasing property values throughout the City, while generating 15% of the accrued fines as additional revenue. The illustration above shows the revenue generated from the program since 2012. The chart shows that we generated the highest revenue in fiscal year 2015-16 of \$233,051.00 for a total of \$448,992.00 since the program started.

- **Commercial Solid Waste Collection Franchise Fee:**

This source of revenue was established in 2013 to eliminate public nuisance and to ensure a competitively neutral policy for commercial solid waste services. The fund generated more

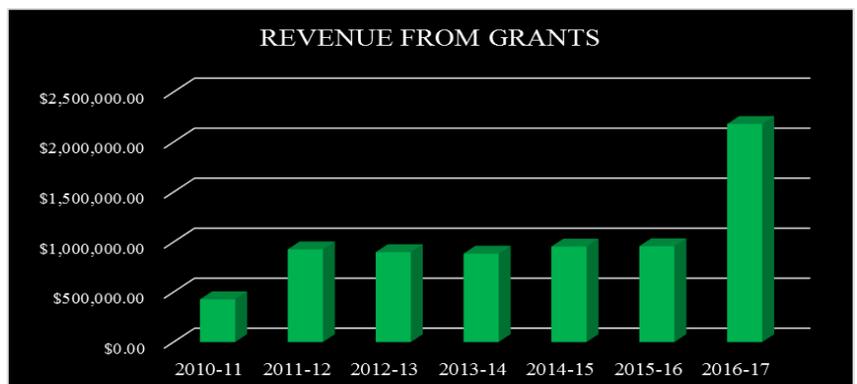
Commercial Solid Waste Collection Franchise Fee			
FY 2013 - 14 Actual	FY 2014-15 Actual	FY 2015-16 Forecast through September 2016	FY 2016-17 Proposed
\$46,477.00	\$60,152.00	\$60,000.00	\$55,000.00

revenue than forecasted in FY 2013-14 and FY 2014-15. We have projected the revenue for FY 2014-15 as adopted in the budget. We expect to continue the revenue trend through FY 2016-17.

- **Grants:**

For the past six years, revenue from grants has played a role in funding infrastructure projects and service programs. This year, grants will play a major role in the budget, with projected funding of \$2,179, 876.00 (or approximately 13.9% of the City's total revenue). This revenue source is more than double the prior year's funding.

REVENUE FROM GRANTS	
Fiscal Years	Amount
2010-11	\$427,000.00
2011-12	\$926,774.00
2012-13	\$899,052.00
2013-14	\$884,116.00
2014-15	\$954,606.00
2015-16	\$957,840.00
2016-17	\$2,179,876.00

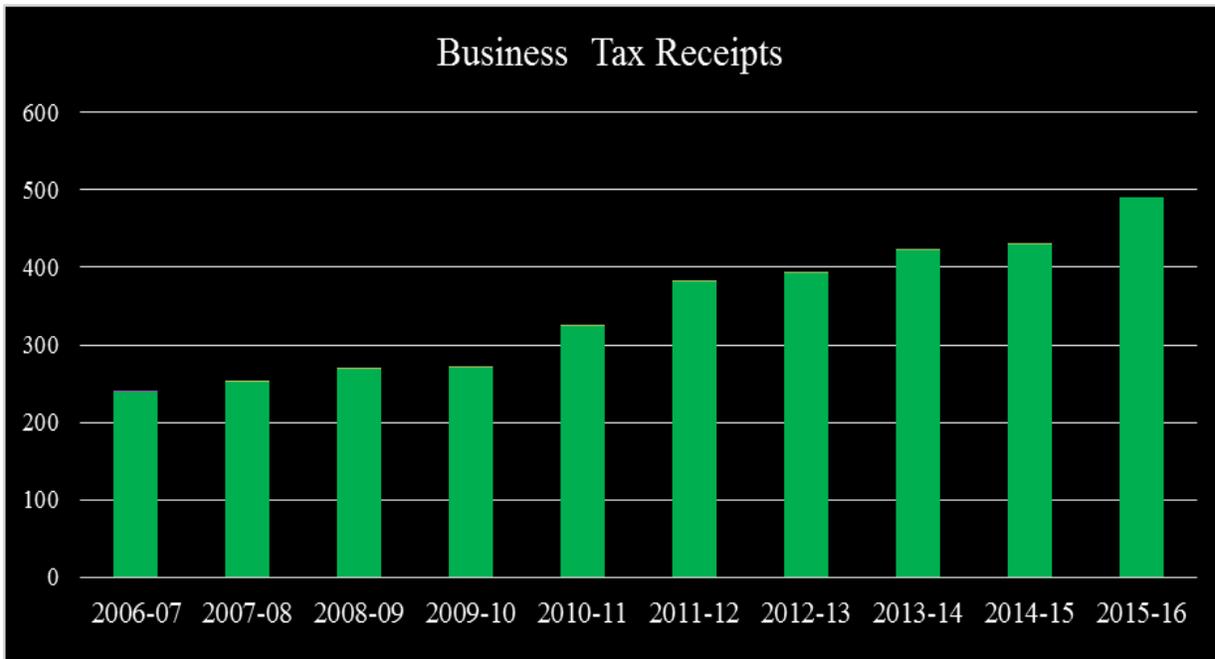


Following are most of the funding sources and projects/programs:

- **Community Development Block Grant:**
With a total projected revenue of \$89,300.00, the funds will be used for the preliminary design phase for the SW 25th Street Complete Street Improvement. The scope of work will include site data collection, survey and geotechnical testing.
- **Florida Department of Environmental Protection:**
This funding is a result of lobbying activities in Tallahassee for the past couple of years. This total storm water funding of \$836,748.00 is scheduled to partially fund the drainage improvement portion of the SW 40th Avenue Complete Street Improvement, while the difference will fund the design phase of the SW 25th Street Improvement project.
- **Broward Redevelopment Program:**
In 2013, the City adopted a resolution that established an area that meets the blighting conditions as described in Chapter 163, Part 111, Florida Statutes. With such declaration, development and infrastructure projects within the defined area qualified for funding through a competitive process. This opportunity brought in a total funding of \$1,000,000.00 for SW 40th Avenue Complete Street Improvement and the acquisition and development of a property at the corner of SW 25th Avenue and State Road 7.
- **Children Services Council:**
After three consecutive years of meeting and exceeding our funding commitment under the Youth Force Initiative, the City's funding was increased from \$73,806.00 per fiscal year to \$200,000.00. Since the program started over 200 children have been serviced.
- **Community Oriented Policing Services:**
In our attempts to strength community policing and advance public safety by increasing the number of full time sworn officers in this fiscal year, we submitted a hiring grant application to the U.S. Department of Justice (DOJ). We are scheduled to be notified by DOJ by the second quarter of this fiscal year. If funded, the prorated revenue for this fiscal year is projected in this budget as \$24,375.00.
- **Business Tax Receipts:**
The Citywide Business Tax Receipt "sweep" continues to be a success. From the beginning of fiscal year 2015-16 to the date of this report, we have seen a 14.21% increase from the prior year, for a total increase of 105% from the first year the City started the business tax receipt process. With the increase in businesses and licensed professionals required to pay occupational license fees, we anticipate a slight percentage increase in business tax receipts revenue for Fiscal Year 2016-17. We intend to continue the "sweep" next year. The illustration below shows the 14.2% increase experienced in FY 2015-16 due to the constant sweep conducted during the year.

ISSUED BUSINESS TAX RECEIPTS

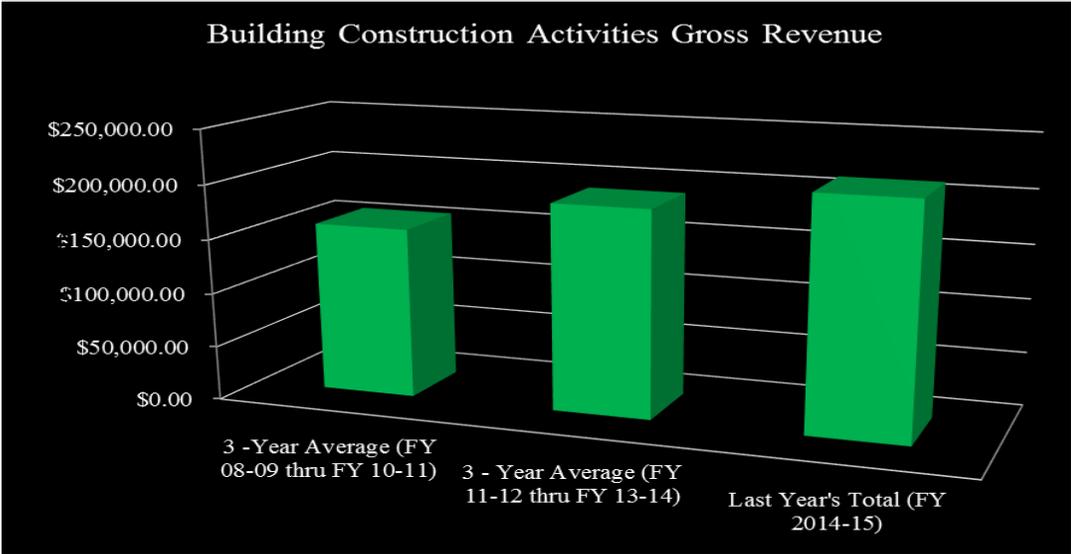
FISCAL YEAR	NUMBER OF BUSINESSES	PERCENTAGE INCREASE	10 YEARS % INCREASE
2006-07	239		105%
2007-08	252	5.4%	
2008-09	268	6.3%	
2009-10	270	1.0%	
2010-11	325	20.4%	
2011-12	381	17.2%	
2012-13	393	3.1%	
2013-14	423	7.6%	
2014-15	430	1.7%	
2015-16	491	14.21%	



- Building Construction Activities Gross Revenue (Permit Fees):**

With the downturn in the nation's economy from FY 2008-09 through FY 2010-11, construction activities and building permit fees were affected, thus generating an annual average of \$157,569.29 for the three fiscal years. Since then, the next three fiscal years (FY 2011-12 through FY 2013-14) realized an annual average gross revenue of \$190,107.68, an average three years construction activities of 20.7% increase from the prior three years' average. FY 2014-15 realized further increase in construction activities with gross revenue of \$212, 505.18, an 11.8% increase over the last three years' average gross revenue. So far, the current year (FY 2015-16) showed a slight decrease in construction activities with an average of \$16,156.16 per month, for the first ten months of the year, which is a 9.6% decrease in activities/revenue from last year.

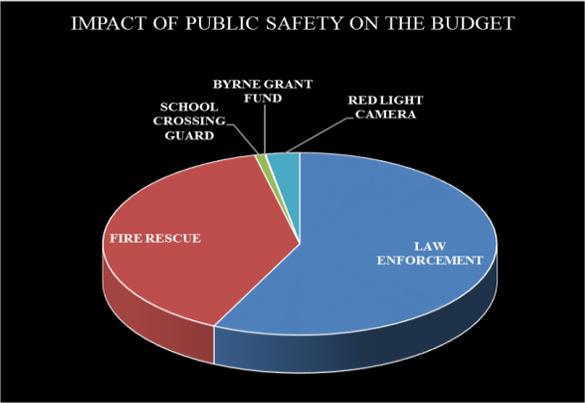
Building Construction Activities Gross Revenue (Permit Fees)			
3 -Year Average (FY 08-09 thru FY 10-11)	3 - Year Average (FY 11-12 thru FY 13-14)	Last Year's Total (FY 2014-15)	Current (FY 2015-16) Monthly Average to date
\$157,569.29	\$190,107.68	\$212,505.18	\$16,156.16
	20.7%	11.8%	



EXPENDITURES OVERVIEW

The Adopted Fiscal Year 2016-17 expenditure budget is \$15,684,752.00. The following expenditure highlights should be noted:

- Impact of Public Safety on Ad Valorem Tax Rate:**
 The cost of Public Safety (Police, Fire Services, School Crossing Guards, Byrne Grant, and Red Light Camera Services) continues to increase from the prior year’s budget, especially when the City will be receiving 15.1% less in ad valorem than the amount received ten years ago (FY 2007-08), while public safety expense increased by 64.2% from 2007-08 to FY 2016-17. The combined cost of police and fire services is approximately 50.29% of the entire budget and more than double the ad valorem taxes that the City is predicated to receive. In 2007, the City executed an agreement with Broward Sheriff’s Office (BSO) to provide both Police and Fire services. Like other cities in Broward County with BSO services, the City has very little or no control over the budget submitted annually by BSO.



PUBLIC SAFETY ITEMS	PROJECTED EXPENDITURE
LAW ENFORCEMENT	\$4,509,148.00
FIRE RESCUE	\$3,088,737.00
SCHOOL CROSSING GUARD	\$65,000.00
BYRNE GRANT FUND	\$5,434.00
RED LIGHT CAMERA	\$220,258.00
TOTAL:	\$7,888,577.00

The following chart graphically illustrates how the cost of public safety gradually doubles ad valorem tax revenue over the last ten years.



- Body Worn Camera Program:**
 In our continued effort to provide much needed equipment and funding support to our law enforcement team, Resolution 2016-80 was adopted in support of the body worn camera program, with capital expenses funding from the Law Enforcement Trust Fund and an operating budget of \$35,795.00 predicated in this FY 2016-17 Budget.
- Continued Economic Development Initiative:**
 During the Business Advisory Committee’s meeting in March, 2014, members started discussion on recommending a Small Business Assistance Program to the Commission. The program was later approved by the Commission. To date, we have issued six \$5,000.00 grants to small businesses within the City while keeping residents employed. In our continued efforts to spur businesses and further improve our economic base, we have allocated funds to continue this program in FY 2016-17.
- Personnel Cross-training / Development:**
 Like other small cities, this budget is prepared to allow for continued cross-training of staff and to ensure staff’s flexibility to perform multiple functions, like we did in prior years. Recognizing that the City’s stability and continued growth have been shouldered by our employees even during the nation’s economic downturn, I have budgeted for across the board cost of living adjustment and performance/merit adjustment for a total of five percent.

On March 5, 2016, we started the second decade of the City with pride and optimism. Since incorporation, the City’s elected officials and staff have provided exemplary services to the community solidifying the vision that West Park is a high quality, vibrant residential community with an excellent government, valuable cultural assets, stable finances, safe streets, outstanding recreation facilities and infrastructure. Through the years, policy decisions that have been made and implemented have all focused on the furtherance of the primary objective to provide the highest standard of municipal service.

In our continued effort to provide “positive progression”, during the summer, we engaged in a team building session that allowed all employees to build on the concept of “Together Everyone Achieves

More". During the session, I introduced a slogan that we plan to practice throughout the Fiscal Year 2016-2017: Teamwork Inclusion Professionalism Service (T.I.P.S.):

Teamwork: To make sure people know that we (City of West Park) are a group of people working together cohesively, toward a common goal, creating a positive working atmosphere and supporting each other to combine individual strengths to enhance team performance.

Inclusion: To treasure our diversity, share our abilities, build our community together, assure that all support systems are available to those who need such support, and understanding that providing and maintaining this support system is our civic responsibility.

Professionalism: To strictly adhere to courtesy, honesty, accountability and responsibility when providing services and representing the City.

Service: With the optimum level of teamwork, inclusion and professionalism, we are bound to provide highest quality of service.

In closing, the Adopted budget is balanced and sufficient to meet this year's operational goals. After the review of all departments and programs, I am confident that the City's financial resources are being maximized. The Adopted budget totals \$15,684,752.00, representing a 14.78% increase over the prior year's budget. The increase is attributed mainly to the increase in grants this year, compared to the prior six years. On behalf of all our employees and extended service providers who proudly serve our City we are poised to continue to provide ethical, effective, efficient and high quality service through **Teamwork • Inclusion • Professionalism • Service**. My sincerest appreciation to the Finance Director, Christopher Wallace, Supervisor of Administrative Services, Maritza Prebal; City Clerk/Public Information Officer, Alexandra Grant; and my Administrative Assistant, Gia Lagana, for their assistance in the development of this budget document.

Respectfully Submitted,



W. Ajibola Balogun
City Manager

Cc: City Attorney
City Clerk

NOTES

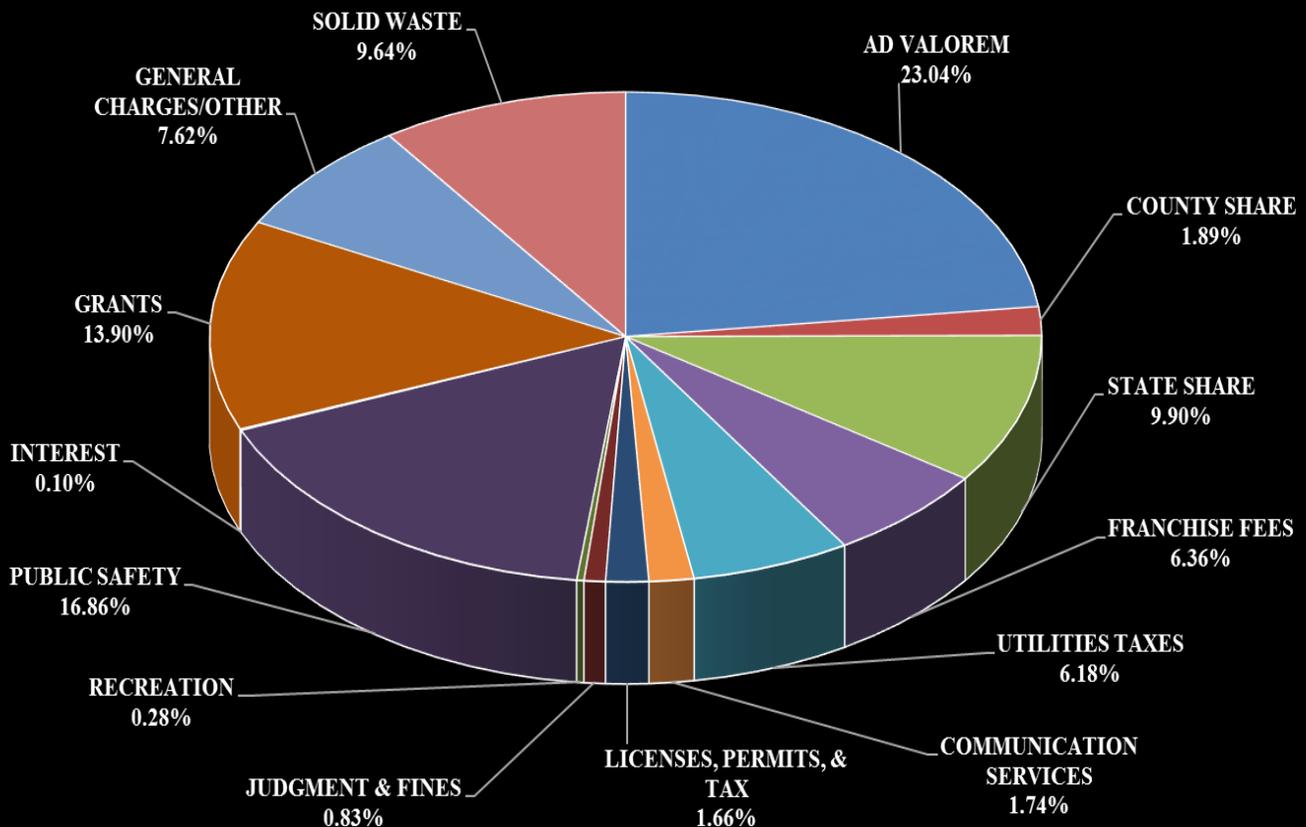
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CHARTS

ANALYSIS OF FISCAL YEAR 2016-2017 ADOPTED REVENUES

DEPARTMENT	REVENUE	PERCENTAGE
AD VALOREM	\$3,614,463.00	23.04%
COUNTY SHARE	\$296,833.00	1.89%
STATE SHARE	\$1,552,361.00	9.90%
FRANCHISE FEES	\$997,481.00	6.36%
UTILITIES TAXES	\$969,800.00	6.18%
COMMUNICATION SERVICES	\$273,113.00	1.74%
LICENSES, PERMITS, & TAX	\$260,400.00	1.66%
JUDGMENT & FINES	\$130,000.00	0.83%
RECREATION	\$44,500.00	0.28%
PUBLIC SAFETY	\$2,643,442.00	16.86%
INTEREST	\$15,000.00	0.10%
GRANTS	\$2,179,876.00	13.90%
GENERAL CHARGES/OTHER	\$1,194,900.00	7.62%
SOLID WASTE	\$1,512,583.00	9.64%
SUM	\$15,684,752.00	100%

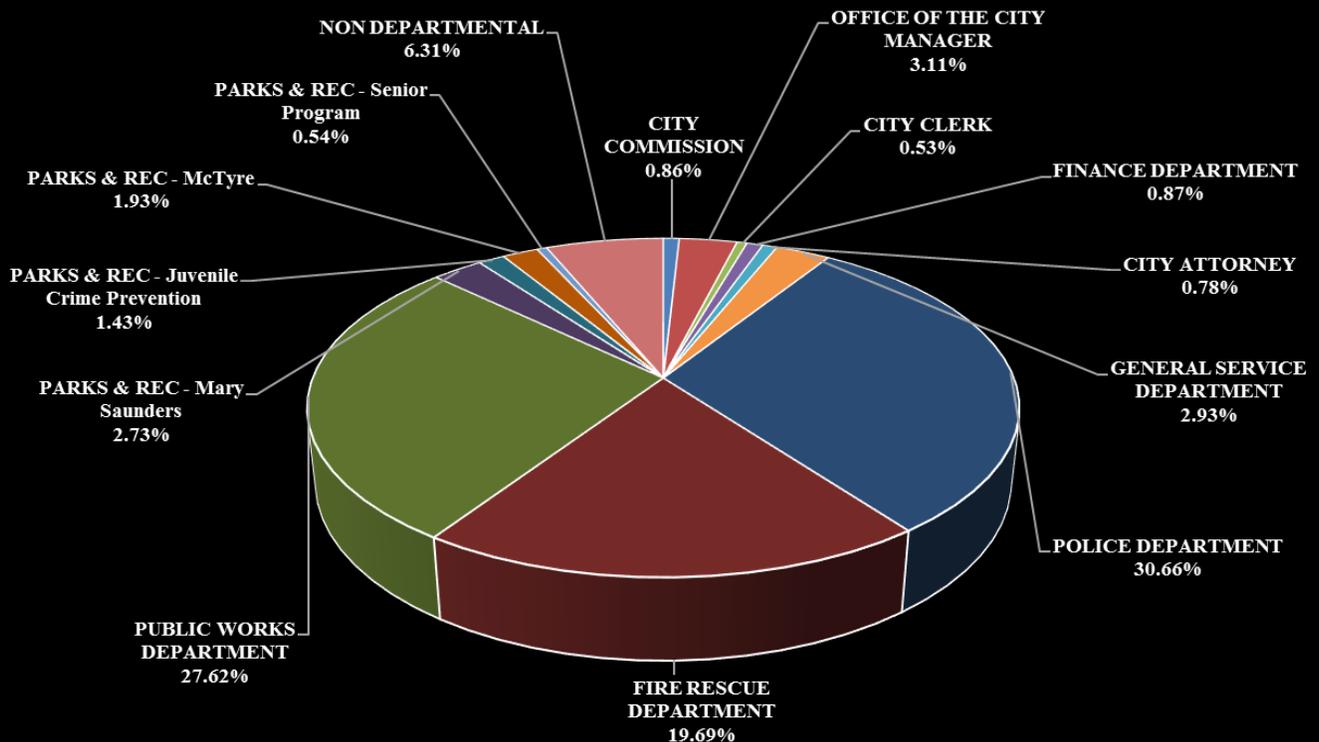
ANALYSIS OF FISCAL YEAR 2016-2017 ADOPTED REVENUES



ANALYSIS OF FISCAL YEAR 2016-2017 ADOPTED EXPENSES

DEPARTMENT	EXPENSES	PERCENTAGE
CITY COMMISSION	\$134,257.00	0.86%
OFFICE OF THE CITY MANAGER	\$487,719.00	3.11%
CITY CLERK	\$83,660.00	0.53%
FINANCE DEPARTMENT	\$136,386.00	0.87%
CITY ATTORNEY	\$122,500.00	0.78%
GENERAL SERVICE DEPARTMENT	\$459,466.00	2.93%
POLICE DEPARTMENT	\$4,809,424.00	30.66%
FIRE RESCUE DEPARTMENT	\$3,088,737.00	19.69%
PUBLIC WORKS DEPARTMENT	\$4,332,912.00	27.63%
PARKS & REC - Mary Saunders	\$428,762.00	2.73%
PARKS & REC - Juvenile Crime Prevention	\$223,989.00	1.43%
PARKS & REC - McTyre	\$302,603.00	1.93%
PARKS & REC - Senior Program	\$84,064.00	0.54%
NON DEPARTMENTAL	\$990,273.00	6.31%
SUM	\$15,684,752.00	100%

ANALYSIS OF FISCAL YEAR 2016-2017 ADOPTED EXPENSES

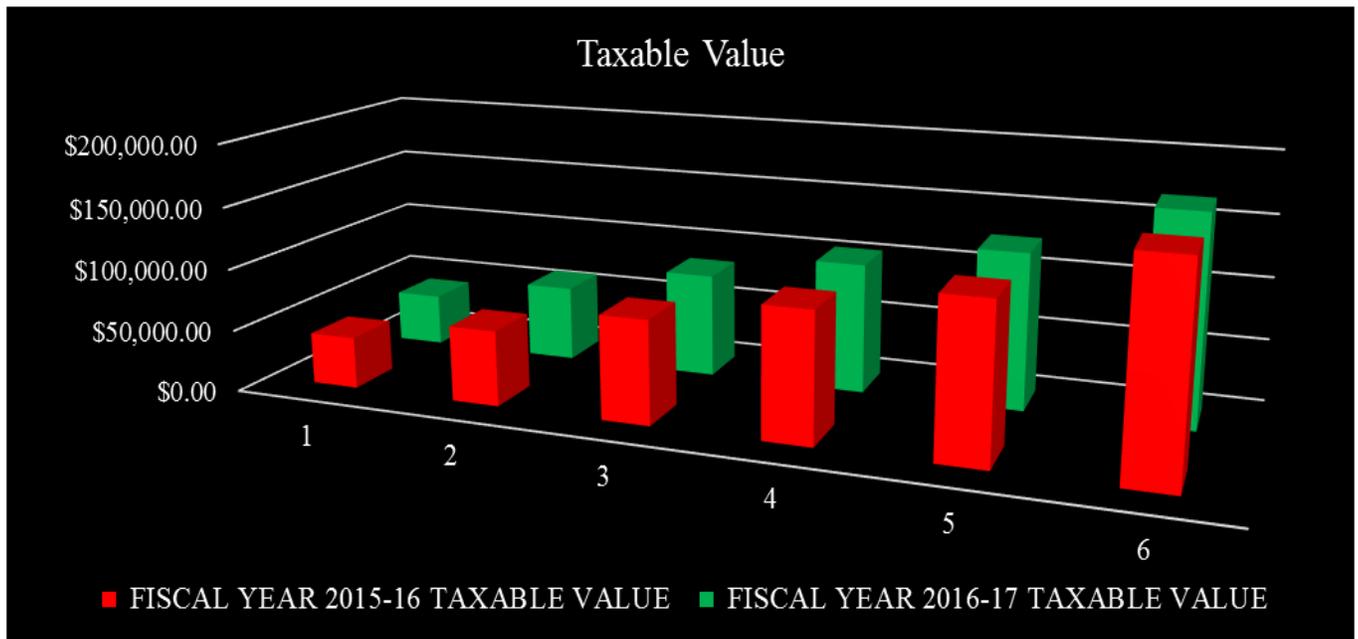


**ILLUSTRATION OF TAXABLE IMPACT / PROPERTY TAX
ON SINGLE FAMILY UNITS**

		FISCAL YEAR 2015-16	FISCAL YEAR 2015-16	FISCAL YEAR 2016-17	FISCAL YEAR 2016-17	DIFFERENCE IN PROPOSED
PROPERTY	BASE TAXABLE VALUE	TAXABLE VALUE	PROPERTY TAX	TAXABLE VALUE	PROPERTY TAX	PROPERTY TAX
A	\$38,000.00	\$41,447.00	\$358.78	\$41,803.80	\$361.60	\$2.82
B	\$55,500.00	\$60,578.25	\$524.00	\$61,055.55	\$528.13	\$4.13
C	\$76,000.00	\$82,954.00	\$717.55	\$83,607.60	\$723.21	\$5.66
D	\$95,000.00	\$103,692.50	\$896.94	\$104,509.50	\$904.01	\$7.07
E	\$114,000.00	\$124,431.00	\$1,076.33	\$125,411.40	\$1,084.81	\$8.48
F	\$152,000.00	\$165,908.00	\$1,435.10	\$167,215.20	\$1,446.41	\$11.31

TAXABLE VALUE CHART

FISCAL YEAR 2015-16	FISCAL YEAR 2016-17
TAXABLE VALUE	TAXABLE VALUE
\$41,447.00	\$41,803.80
\$60,578.25	\$61,055.55
\$82,954.00	\$83,607.60
\$103,692.50	\$104,509.50
\$124,431.00	\$125,411.40
\$165,908.00	\$167,215.20



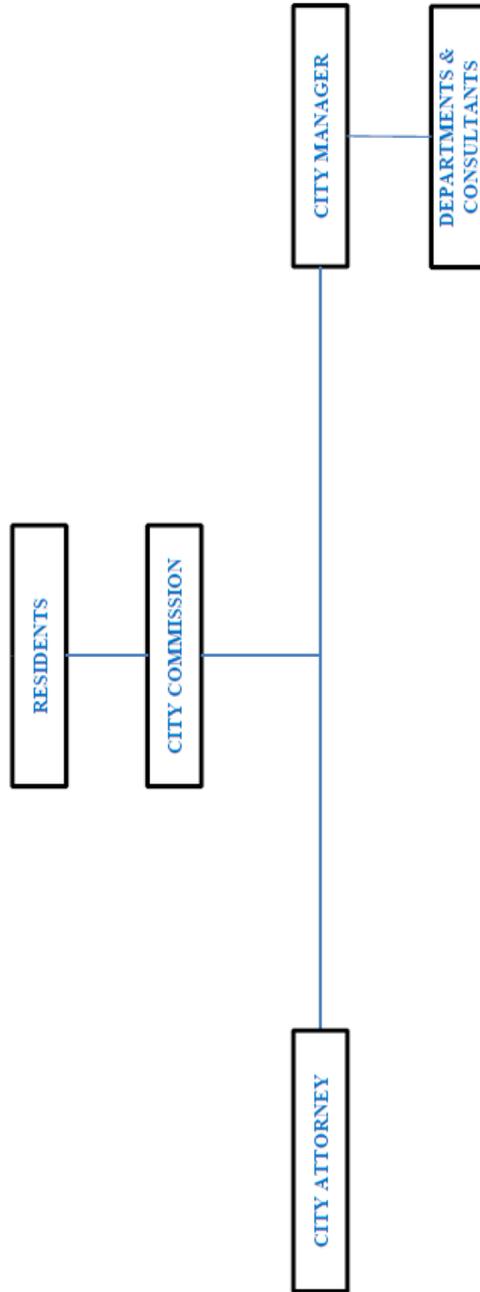
PROPERTY TAX CHART

FISCAL YEAR 2015-16	FISCAL YEAR 2016-17
PROPERTY TAX	PROPERTY TAX
\$358.78	\$361.60
\$524.00	\$528.13
\$717.55	\$723.21
\$896.94	\$904.01
\$1,076.33	\$1,084.81
\$1,435.10	\$1,446.41



ORGANIZATION CHART

Organizational Chart



REVENUES & EXPENDITURE SUMMARY

General Fund Revenue	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
General Fund Revenue							
Ad Valorem Taxes	3,302,528	3,370,618		3,370,618	68,089	2%	3,614,463
First Local Option Fuel Tax	149,030	111,156		148,208	(822)	-1%	154,849
Second Local Option Fuel Tax	106,997	81,377		108,503	1,506	1%	109,984
Electric Franchise Fee	509,567	261,850		458,885	(50,682)	-10%	481,829
Solid Waste Franchise Fee	455,952	163,234		455,952	-	0%	455,952
Solid Waste Commercial Franch Fee	55,000	39,809		59,714	4,714	9%	59,700
Electric Utility Tax	671,298	455,222		682,834	11,536	2%	785,000
Water Utility Tax	168,000	130,978		174,638	6,638	4%	175,000
Communications Services Tax	296,558	186,995		280,492	(16,066)	-5%	273,113
Propane Utility Tax	9,600	7,366		9,822	222	2%	9,800
Local Business Tax	100,000	120,185		120,185	20,185	20%	120,000
Building Permits	20,000	10,327		13,769	(6,231)	-31%	20,000
Other Licenses, Fees & Permits	25,000	435		25,435	435	2%	25,000
Planning & Zoning Fees	15,000	49,507		74,261	59,261	395%	25,000
Right Of Way Permit Fees	10,000	8,057		12,085	2,085	21%	10,000
CDBG	178,600	-		178,600	-	0%	89,300
COPS Grants	-	-		-	-	-	24,375
Street Lighting Revenue	15,152	16,739		16,739	1,587	10%	16,739
FDOT ARRA Grants	-	-		-	-	NA	-
DEP Road Grant	700,000	-		-	(700,000)	-100%	836,748
CSC Challenge Grant	73,806	37,374		73,806	-	0%	217,772
State Revenue Sharing	559,274	363,748		484,997	(74,277)	-13%	518,169
Half Cent Sales Tax	958,537	642,952		964,429	5,892	1%	988,024
Lobbying Registration Fees	500	200		200	(300)	-60%	200
Byrne Grant	5,434	-		5,434	-	0%	5,434

General Fund Revenue	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
General Fund Revenue							
Summery Food Program Grant							6,247
SR7 Retention Pond Maintenance	30,401	-		30,401			32,000
Shuttle Bus County Revenue	20,280	5,070		20,280	-	0%	-
County Metyre Park Operating Costs	12,000	-		-	(12,000)	-100%	12,000
County Landscape Reimbursement	9,329	-		9,329	-	0%	9,329
County Redevelopment Grants	-	-	-	-	-	NA	1,000,000
County Occupational Licenses	8,000	8,163		8,163	163	2%	8,100
County MRF Revenues	191,000	-		-	(191,000)	-100%	-
Lien Searches	18,000	16,220		24,330			20,000
Alarm Registrations/False	500	31,520		47,279	46,779	9356%	40,000
Fire Inspection Fees	90,000	113,655		151,540	61,540	68%	100,000
EMS Transport Revenue	275,000	141,465		282,929	7,929	3%	280,000
Excess Bulk Waste Fees	50,000	37,021		49,361	(639)	-1%	50,000
Solid Waste Vehicle Registration Fee	200	-		200			200
Recycling Revenue	-	4,461		4,500			4,500
Parks And Recreation	27,000	25,675		34,233	7,233	27%	33,000
Metyre Park Revenues	18,000	7,485		9,980	(8,020)	-45%	10,000
Football and Cheerleading Revenue	1,500	-		1,500	-	0%	1,500
Special Events	-	750		750	750	NA	750
Judgments And Fines	200	26,244		26,244			25,000
Red Light Camera Revenue	156,310	105,475		158,213	1,903	1%	194,540
Red Light Camera Fines-UTC from Clerk of Court	3,000	19,273		25,698	22,698	757%	25,000
Red Light Camera -Magistrate Fees	200	400		400	200	100%	400

General Fund Revenue	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
General Fund Revenue							
Red Light Camera Revenue	156,310	105,475		158,213	1,903	1%	194,540
Red Light Camera Fines-UTC from Clerk of Court	3,000	19,273		25,698	22,698	757%	25,000
Red Light Camera -Magistrate Fees	200	400		400	200	100%	400
LETF - Federal - Treasury	-	1,410		1,410	1,410	NA	-
LETF - State	103,807	(21,413)		103,807	-	0%	75,000
Other Fines And Forfeitures	-	-		-	-	NA	-
Code Enforcement Fines	25,000	24,466		25,000	-	0%	25,000
Code Fines By Assessment	25,000	50		50	(24,950)	-100%	-
Nuisance Abatement Fees	45,000	29,535		30,000	(15,000)	-33%	30,000
Code Amnesty Program	50,000	192,634		192,634			50,000
Donations - Relay For Life	-	-		-	-		-
Grants and Donations	-	-		-	-		-
Interest	12,000	11,209		14,946	2,946	25%	15,000
Special Assessments	-	34		34	34	NA	-
Garbage Assessments	1,297,709	1,343,360		1,343,360	45,651	4%	1,298,083
Fire Assessments	2,170,845	1,998,561		2,048,561	(122,284)	-6%	1,968,502
Solid Waste Permit Fees	300,000	175,000		160,000	(140,000)	-47%	160,000
Sales Of Other Assets	-	807		807	807	NA	-
Other Miscellaneous Revenues	1,000	11,400		11,400			1,000
Insurance Proceeds	-	7,026		7,026	7,026	NA	-
Donations	2,400	10,690		10,690	-	345%	2,400
Other Sources: Fund Balance Carried Forward	679,931	566,609		679,931	-	0%	1,190,750
Sale of Recycling Material	12,000	-		-	-	-100%	-
Total General Fund Revenue	14,021,445	10,952,380	-	13,234,587	(973,056)	-6%	15,684,752

SUMMARY OF GENERAL EXPENSES

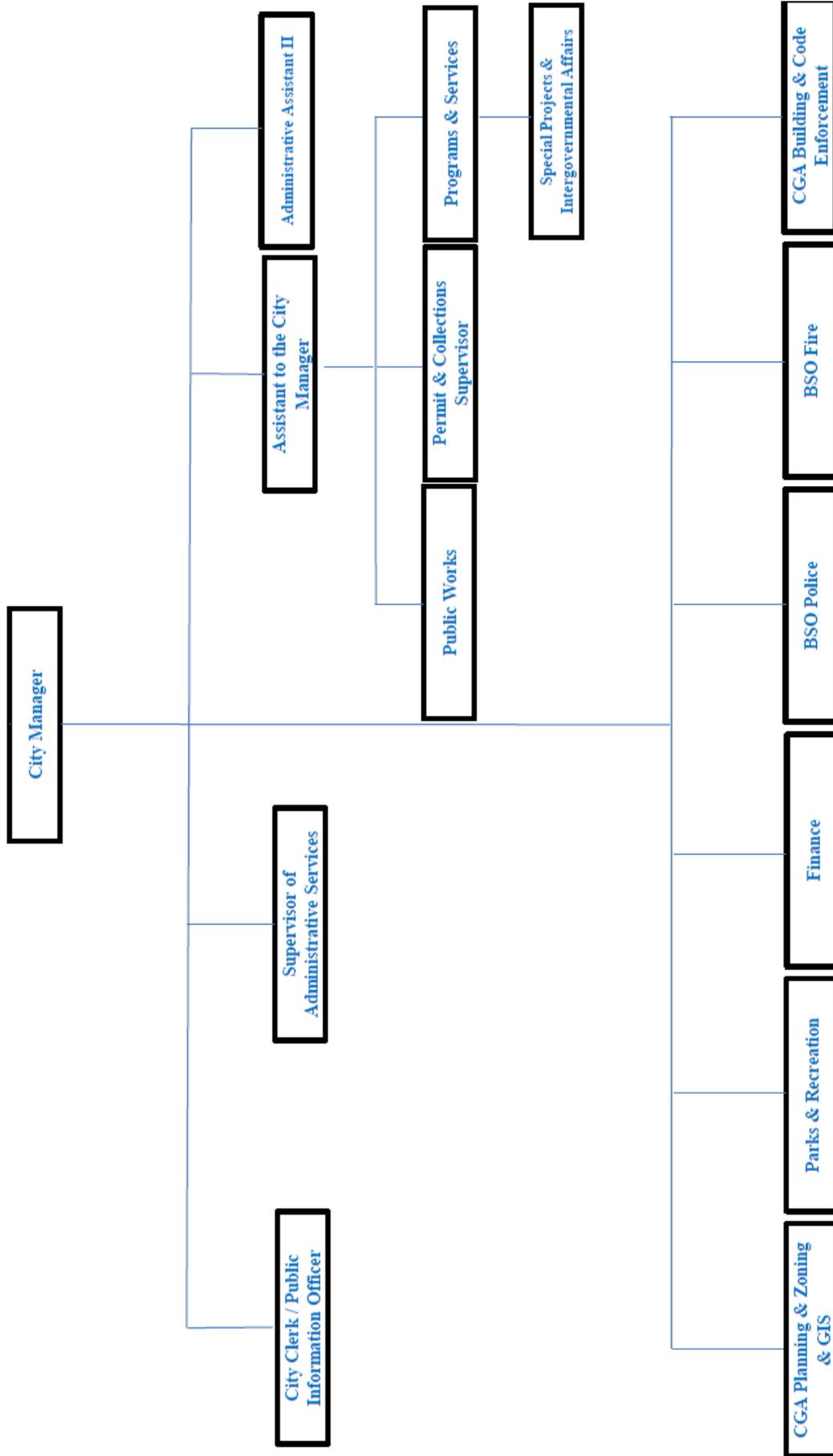
Summary of All General Fund	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
Summary of All General Fund							
Total General Fund Revenue	14,021,445	10,952,380	-	13,234,587	(973,056)	-6%	15,684,752
City Commission	127,258	102,507	-	139,761	(12,503)	1	134,257
City Administrator	470,381	371,100	-	445,320	25,061	1	487,719
City Clerk	75,961	59,929	-	71,914	3,637	1	83,660
Finance	148,864	120,357	1,000	145,884	980	1	136,386
City Attorney	125,000	80,000	-	120,000	-	1	122,500
General Services	494,704	340,609	-	481,902	15,772	1	459,466
Police	4,476,659	3,658,802	-	4,474,195	2,464	1	4,809,424
Fire Rescue	3,375,697	2,873,622	-	3,090,523	-	1	3,088,737
Public Works	2,899,189	1,725,350	-	2,565,664	331,227	1	4,332,912
Mary Saunders Park	397,874	339,322	-	401,616	(23,000)	1	428,762
Juvenile Crime Prevention	147,882	89,787	-	142,430	5,452	1	223,989
McTyre Park	296,398	254,249	-	305,098	(8,701)	1	302,603
Senior Program	77,937	47,716	-	57,260	-	1	84,064
Non-Departmental	887,101	730,761	-	850,774	40,244	1	990,273
Total General Fund Expenditures	14,000,904	10,794,111	1,000	13,292,341	380,632	0%	15,684,752
Total General Fund Revenues Less Expenditures	(0)	2,103,520	670		(2,039,056)		0

CITY COMMISSION

City Commission	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
City Commission							
Regular Salaries	19,200	14,857		19,200	-	100%	19,200
FICA	1,469	1,137		1,469	-	100%	1,529
Retirement	6,399	3,612		6,399	-	100%	8,154
Life and Health Insurance	59,493	59,585		79,447	(19,954)	134%	70,512
Worker's Compensation	97	86		86	11	89%	161
Travel and Per diem	4,000	1,123		4,000	-	100%	4,000
Mayor's Expense	2,300	800		2,300	-	100%	2,300
Seat 1 Expense	2,300	1,517		2,300	-	100%	2,300
Seat 2 Expense	2,300	1,198		2,300	-	100%	2,300
Seat 3 Expense	2,300	773		2,300	-	100%	2,300
Seat 4 Expense	2,300	140		2,300	-	100%	2,300
Communications and Freight	3,200	3,441		4,588	(1,388)	143%	3,200
Promotional Activities	2,400	471		628	1,772	26%	3,000
Scholarship	10,000	7,000		10,000	-	100%	2,500
Books, Publications	4,500	2,244		2,244	2,256	50%	5,000
Other Operating Expense	5,000	4,522		200	4,800	4%	5,500
Total City Commission	127,258	102,507	-	139,761	(12,503)	110%	134,257

OFFICE OF THE CITY MANAGER

City of West Park Office of the City Manager





OFFICE OF THE CITY MANAGER

FUNCTIONS:

- 1) Be responsible for the hiring, supervision, and removal of all City employees.
- 2) Direct and supervise the administration of all departments and offices, but not City boards or agencies, unless so directed by the Commission from time to time.
- 3) Attend all Commission meetings and have the right to take part in discussion, but not the right to vote.
- 4) Ensure that all laws, provisions of this charter, and acts of the Commission, subject to enforcement or administration by him or her or by officer's subject to his or her direction and supervision, are faithfully executed.
- 5) Prepare and submit to the Commission an Adopted annual budget and capital program.
- 6) Submit to the Commission and make available to the public an annual report on the finances and administrative activities of the City as of the end of each fiscal year.
- 7) Prepare such other reports as the Commission may require concerning the operations of City departments, offices, boards, and agencies.
- 8) Keep the Commission fully advised as to the financial condition and future needs of the City and make such recommendations to the Commission concerning the affairs of the City as he or she deems to be in the best interests of the City.
- 9) Execute, with the mayor, contracts, deeds, and other documents on behalf of the City, as authorized by the Commission.
- 10) Implement the purchase code and guidelines adopted by the Commission for the acquisition of goods and services for the city.
- 11) Perform such other duties as are specified in this charter or as may be required by the Commission.

Office of the City Manager	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
Office of the City Manager							
Regular Salaries	255,211	197,382		236,858	18,353	93%	267,216
Special Pay	8,100	6,357		7,629	471	94%	8,100
FICA	19,524	13,105		15,726	3,798	81%	20,442
Retirement	50,014	48,351		58,022	(8,008)	116%	51,167
Life and Health Insurance	57,805	47,109		56,530	1,275	98%	63,995
Worker's Compensation	1,249	1,109		1,331	(83)	107%	2,138
Other Contractual	40,000	28,192		33,831	6,169	85%	35,000
Travel and Per diem	2,000	386		463	1,537	23%	2,000
Education and Training	3,061	1,837		2,205	856	72%	3,061
Communications and Freight	6,300	3,721		4,465	1,835	71%	6,300
Rentals and Leases	17,368	15,539		18,647	(1,279)	107%	18,647
Office Supplies	7,500	7,836		9,403	(1,903)	125%	7,403
Books, Publications	2,000	-		-	2,000	0%	1,500
Other Operating Expenses	250	175		210	40	84%	750
Total City Manager	470,381	371,100	-	445,320	25,061	95%	487,719

CITY CLERK



CITY CLERK

FUNCTIONS:

- 1) The clerk shall maintain official City records and documents including resolutions, ordinances, meeting minutes, bid documents, contracts, documents for the City Commission and Advisory Boards/Committees and other permanent records management in accordance with the City Charter and the laws of the State of Florida.
- 2) The clerk shall keep properly indexed books which shall be recorded and include all ordinances and resolutions enacted or passed by the commission.
- 3) The clerk shall secure and provide proper backup of City records.
- 4) The clerk shall maintain the City Charter in current form as to all amendments.
- 5) The clerk shall give notice of commission meetings to its members and the public, shall keep minutes of its proceedings, and shall perform such other duties as the commission or administrator may prescribe from time to time.
- 6) The clerk shall prepare City Commission Agenda packets and distribute in a timely manner prior to Commission meetings.
- 7) The clerk shall report to the administrator.

City Clerk	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
City Clerk							
Regular Salaries	55,167	45,146		54,176	991	98%	57,925
FICA	4,220	3,454		4,145	76	98%	4,431
Retirement	3,834	1,912		2,295	1,539	60%	3,909
Life and Health Insurance	8,762	7,412		8,894	(132)	102%	8,762
Worker's Compensation	278	247		296	(18)	107%	283
City Codification Services	2,450	1,065		1,278	1,172	52%	2,450
Travel and Per Diem	250	250	-	300	(50)	120%	300
Education and Training	500	163		196	304	39%	500
Election Expense	-	204	-	245	(245)	NA	4,600
Other Operating Expenses	500	75		90			500
Total City Clerk	75,961	59,929	-	71,914	3,637	95%	83,660

FINANCE DEPARTMENT



FINANCE DEPARTMENT

FUNCTIONS:

- 1) Payment of all City bills in a timely and fiscally responsible manner.
- 2) Collection and recording of all revenues.
- 3) Undertake appropriate investment opportunities per the City's adopted investment policy.
- 4) Cash management and cash flow control.
- 5) Perform purchasing functions.
- 6) Assist City Manager in preparation of the annual budget.
- 7) Coordinate annual financial audit.
- 8) Prepare monthly and annual financial reports for City Commission, Administrator, department heads and residents.
- 9) Ensure timely payment of all City obligations and proper fund accounting.
- 10) Payroll processing and administration.
- 11) Provide risk management, to include preparation of a Risk Management policy; review, recommend and purchase all insurance types on behalf of the City; process and assist in the investigation of insurance claims; ensure that the City maintains proper insurance coverage.

Finance Department	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
Finance Department							
Annual Audit	32,000	18,000	1,000	32,000	-	100%	18,500
Bank Fees	5,100	5,251		6,301	(1,201)	124%	5,100
Other Contractual	90,000	83,367		90,000	-	100%	90,000
Payroll Processing Service	8,719	8,118		9,741	(1,022)	112%	9,741
Software Maintenance	5,000	780		3,000			5,000
Property Appraiser Fees	8,045	4,842		4,842	3,203	60%	8,045
Total Finance Department	148,864	120,357	1,000	145,884	980	98%	136,386

CITY ATTORNEY



CITY ATTORNEY

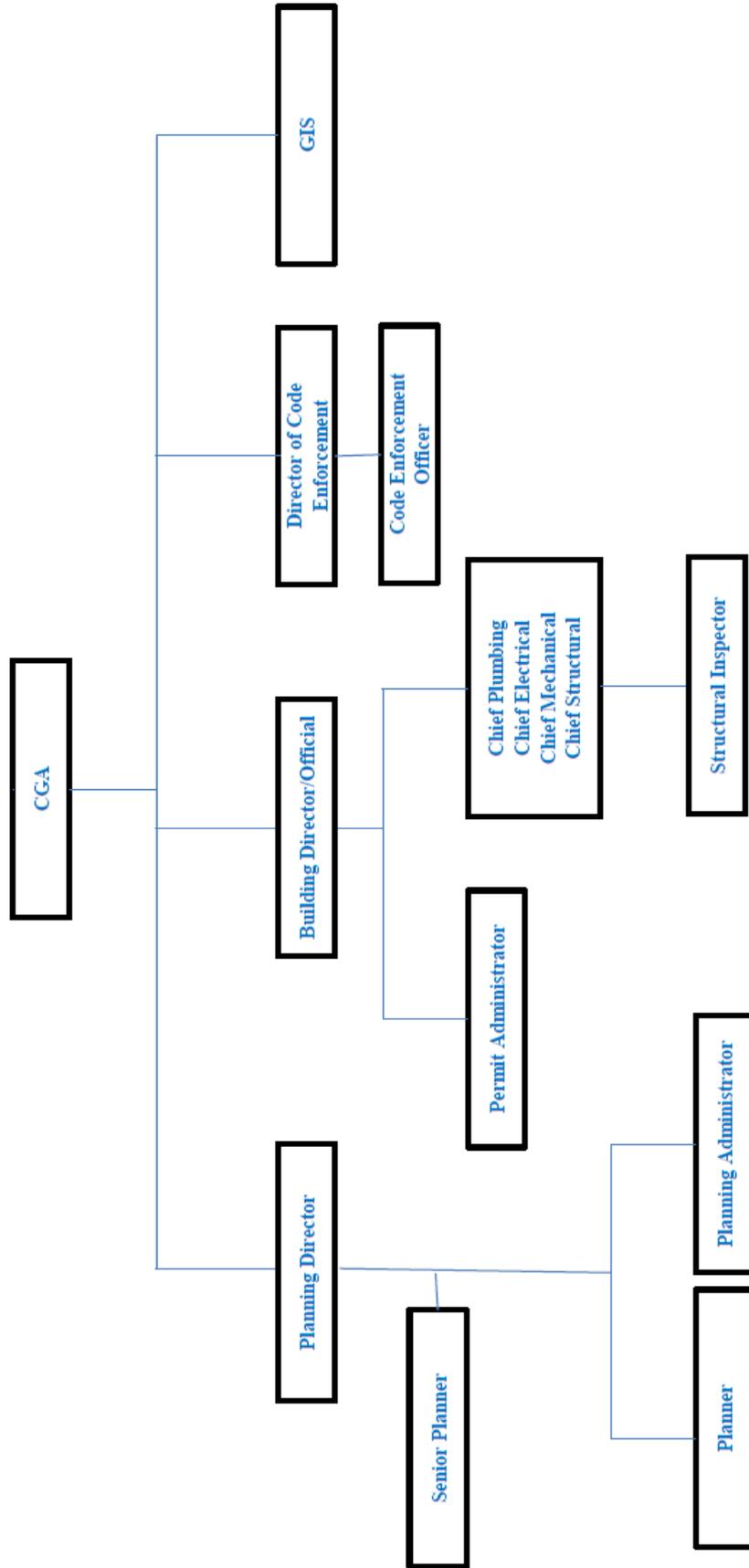
FUNCTIONS:

- 1) To attend all regular and special meetings of the Commission.
- 2) Act as the legal advisor to and counselor for the City and its officers in the matters relating to their official duties.
- 3) To review all contracts, bonds, and other instruments in which the City is concerned and shall endorse on each his or her approval of the form and correctness thereof.
- 4) When requested to do so by the Commission, prosecute and defend on behalf of the City all complaints, suits, and controversies in which the city is a party.
- 5) When so requested, furnish the mayor, Commission, or administrator his or her opinion on any question of law involving the respective powers and duties of the mayor, Commission, or administrator.
- 6) Perform such other professional duties as required of him or her by resolution of the Commission or as prescribed for municipal attorneys in the general laws of the state which are not inconsistent with this charter.

City Attorney	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
City Attorney							
Professional Service	120,000	80,000		120,000	-	100%	120,000
Other Operating Expense	5,000	-		-			2,500
Total City Attorney	125,000	80,000	-	120,000	-	96%	122,500

GENERAL SERVICES DEPARTMENT

City of West Park General Services





GENERAL SERVICES DEPARTMENT

FUNCTIONS:

1. Planning & Zoning (Contractual)

- Provide information to the general public as it relates to all land development activities within the City.
- Provide information to builders and developers as it relates to policies and procedures within the City relative to land planning within the City.
- Oversee the development, maintenance and updating of land use and zoning maps as required by local and state agencies.
- Attend all staff meetings, all City Commission meetings and any workshops, at which attendance is deemed necessary by the City Administrator and attend all County and State agency meetings and forums as required by the City Administrator and report back to City Administrator regarding meeting agendas, goals and any relevant discussions.
- Supervise and coordinate the building permit process with respect to zoning and fire marshal review.
- Develop, establish and supervise the system for the issuance of Certificates of Use Act as liaison between the City, County, South Florida Regional Planning Council and State Department of Community Affairs.
- Develop policies and procedures regarding all planning and zoning activities, and develop schedules and time frames for processing all land development activities (including, but not limited to rezoning).
- Provide information to City Administrator and City Commissioners on all relevant and applicable planning issues.
- Provide all internal support services attendant to the above.
- Provide zoning information to the general public.
- Respond to zoning inquires.
- Provide new address for vacant lots and coordinate with post office.
- Respond to inquiries relating to Assisted Living Facilities.
- Review Alcohol Beverage Licenses.
- Perform any and all related services required by this position.

2. Geographic Information System (Contractual)

- Input base data into system and update current data on a monthly basis.
- Produce GIS related information to any other city within Broward County.

3. Code Enforcement (Contractual)

- Enforcement of the City's Code of Ordinances through the enforcement officers.
- To issue and distribute all required notices of violation, notices of hearing, and compliance notices.
- Provide the agenda for each Special Magistrate Meeting.
- Prepare cases on behalf of the City and present such cases at each Special Magistrate Meeting.

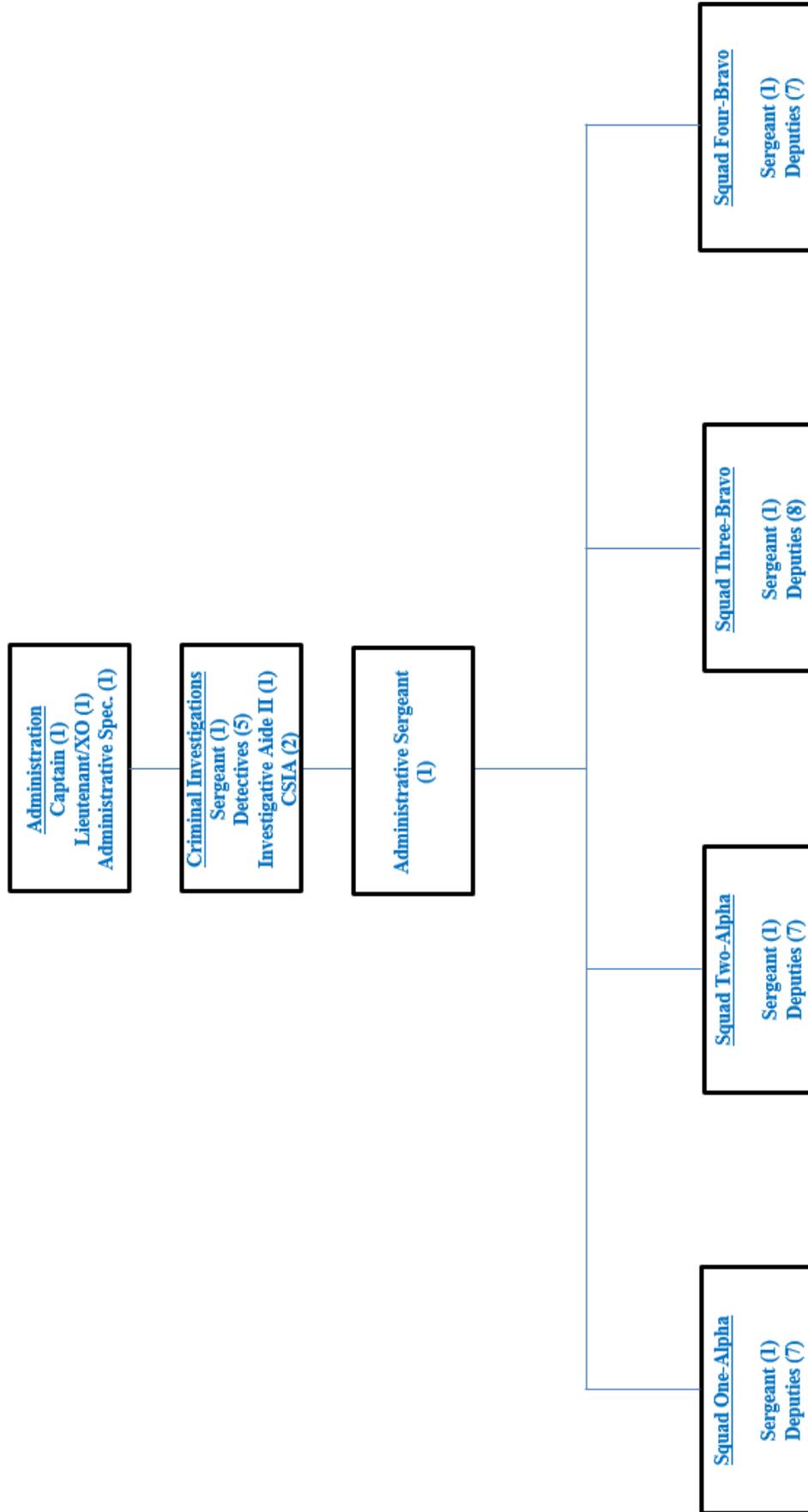
4. Permits & Collection (In-house)

- Administer right-of-way permitting process.
- Coordinate and address all permit related questions with in Building, Planning, Public Works and other City Departments.
- Coordinate quality assurance process within departments regarding permits.
- Prepare voucher for payment and collect payments relating to Business Tax Receipts; Certificates of Use; Fire Inspection Fees; Excess Bulk Trash Fees; Payment of Liens and Code enforcement Fines; and other collections.
- Implement and administer the False Alarm Policy.
- Collect False Alarm registration fees and coordinate enforcement, appeals and fines with the Police Department and Code Enforcement
- Administer the Shuttle Service program, to include, ensuring that the vendor fulfills the commitment within the contract.
- Collections activities for unpaid fees, to include, Emergency Medical Services: Business Tax Receipts; Fire Inspections; and other fees assigned.

General Services Department	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
General Services Department							
Regular Salaries And Wages	50,003	40,921		49,105	898	98%	55,129
FICA	3,825	3,130		3,756	69	98%	4,217
Retirement	3,475	2,920		3,504	(29)	101%	4,146
Life And Health Insurance	28,232	23,374		28,049	183	99%	9,229
Worker's Compensation	245	218		261	(16)	107%	441
Planning and Zoning Contract	213,048	142,032		213,048	-	100%	213,048
GIS Services Contract	31,256	22,504		31,256	-	100%	31,256
Cost Recovery Services	15,000	14,974		17,969			15,000
Code Enforcement Officer	97,620	59,424		97,620	-	100%	90,000
Special Magistrate	4,000	4,507		5,408	(1,408)	135%	4,500
Comprehensive Planning	2,500	-		-	2,500	0%	-
Code Enforcement Action	4,500	1,563		1,875	2,625	42%	2,500
Nuisance Abatement Program	25,000	16,672		20,007	4,993	80%	20,000
Other Operating Expenses	16,000	8,370		10,044	5,956	63%	10,000
Total General Services	494,704	340,609	-	481,902	15,772	97%	459,466

POLICE DEPARTMENT

City of West Park BSO Police Department





POLICE DEPARTMENT

(Broward Sheriff's Office)

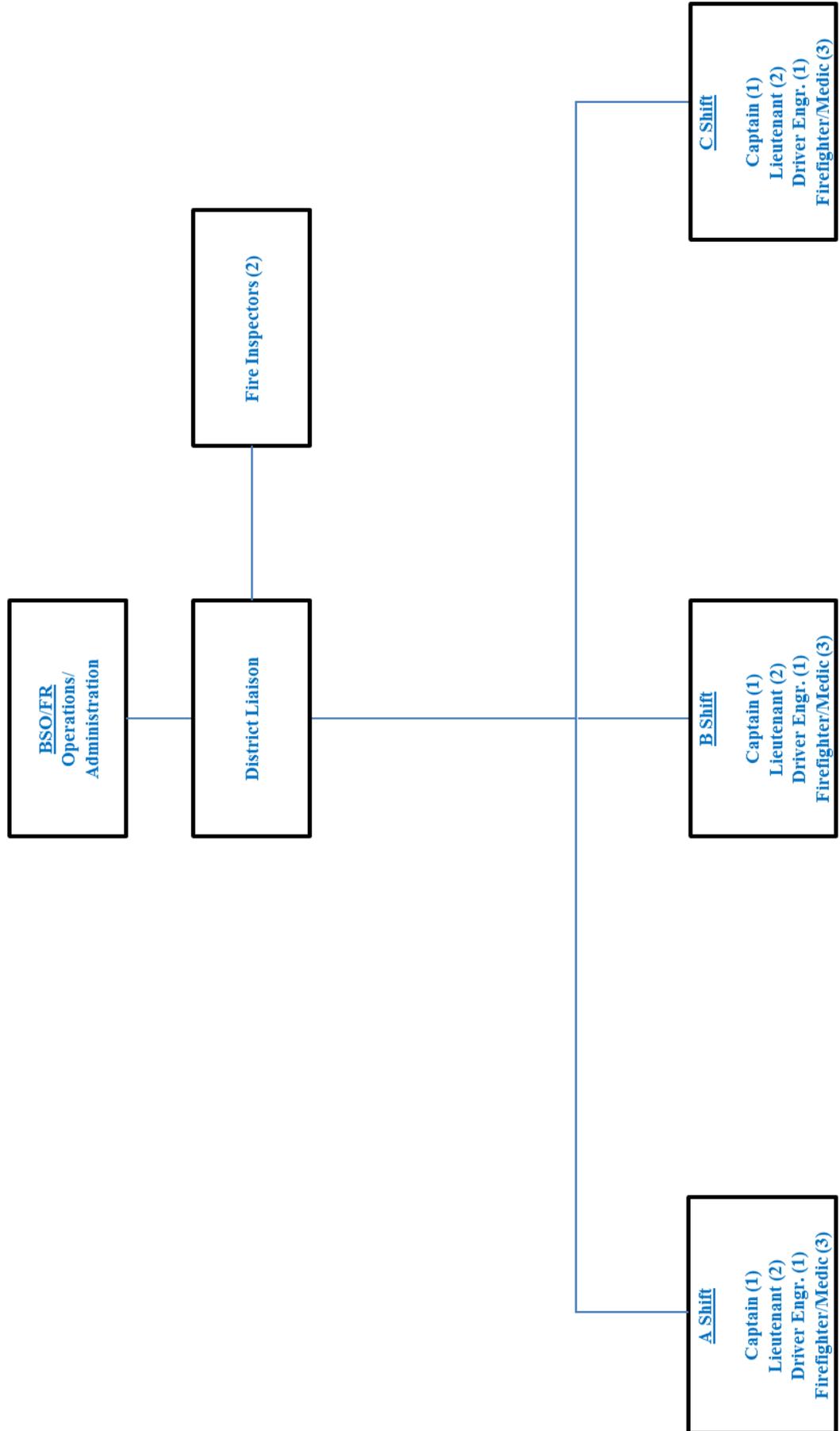
FUNCTIONS:

1. Provides social order within prescribed ethical and constitutional limits.
2. Preserves peace and protects the life and property of City of West Park residents and the community.
3. Instill public confidence in the ability to provide the best and most rapid response to calls for emergency and non-emergency calls of professional police services.
4. Create public confidence through educating the public in crime prevention techniques' and encouraging a spirit of cooperation and mutual trust between the Broward Sheriff's Office and the public.

Police Department	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
Police Department							
Regular Salaries And Wages	48,600	38,455		46,146	2,454	95%	54,388
FICA	3,718	2,942		3,530	188	95%	4,161
Retirement	-	-		-	-	NA	4,090
Worker's Compensation	245	218		261	(16)	107%	441
Life And Health Insurance	-	134		161	(161)	NA	1,029
Professional Services	4,187,352	3,474,091		4,187,352	-	100%	4,315,479
COPS Grant Addition	-	-		-	-	NA	92,298
Worn Body Camera Maintenance	-	-		-	-	NA	35,795
School Crossing Guards	65,000	54,936		65,000	-	100%	65,000
Red Light Camera Expense	156,310	78,155		156,310	-	100%	156,310
Byrne Grant Expenditures	5,434	3,970		5,434	-	100%	5,434
LETF Expenditure-Federal-Treasury	10,000	5,900		10,000	-	100%	75,000
Total Police Department	4,476,659	3,658,802	-	4,474,195	2,464	100%	4,809,424

FIRE DEPARTMENT

City of West Park BSO Fire Department





FIRE DEPARTMENT

(Broward Sheriff's Office)

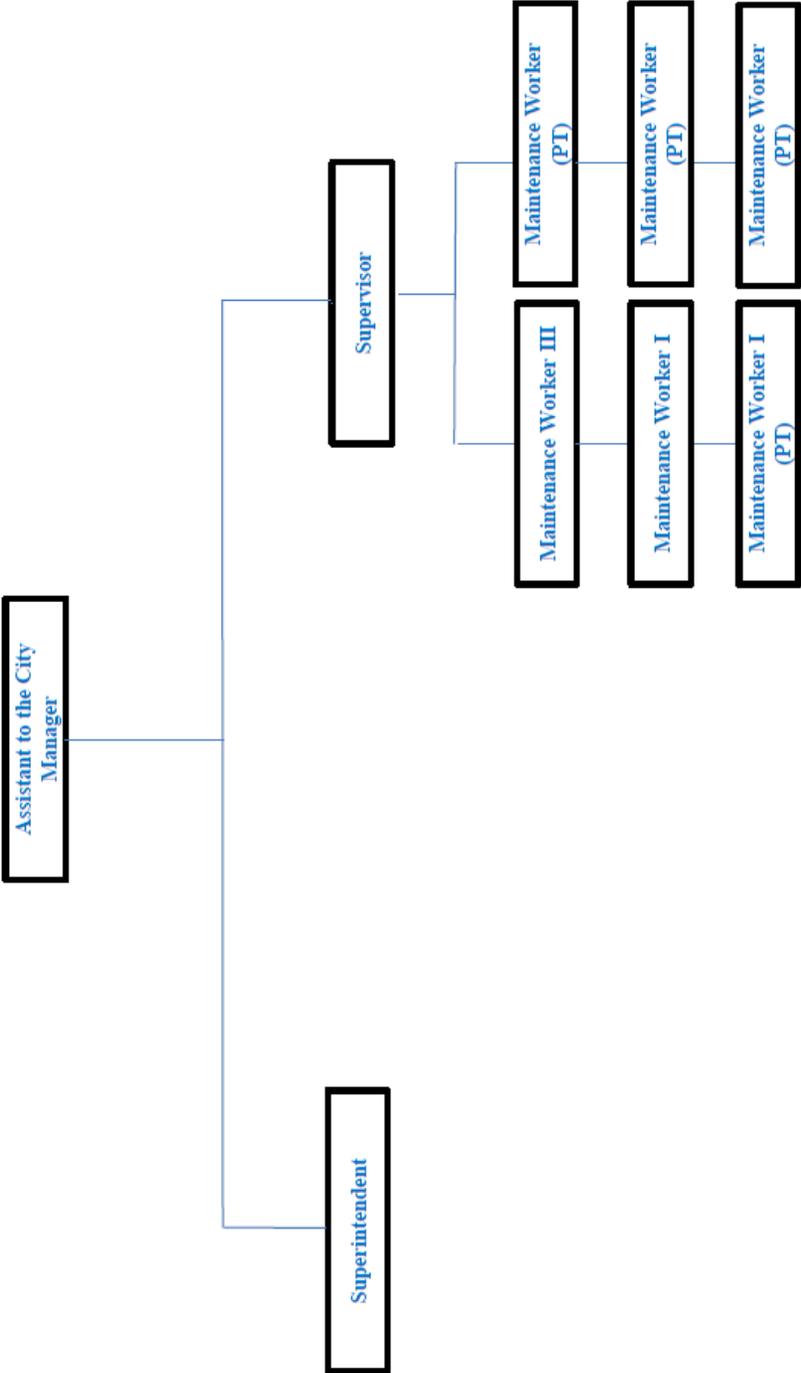
FUNCTIONS:

1. Provides social order within prescribed ethical and constitutional limits.
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3. Instill public confidence in the ability to provide the best and most rapid response to calls for emergency and non-emergency calls of professional police services.
4. Create public confidence through educating the public in crime prevention techniques and encouraging a spirit of cooperation and mutual trust between the Broward Sheriff's Office and the public.

Fire Rescue Department	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
Fire Rescue Department							
Professional Services	3,006,941	2,505,784		3,006,941	-	100%	3,029,237
Machinery & Equipment	284,256	284,256	-	-	-	0%	-
Debt Service On EMS Truck	84,500	83,582		83,582	-	99%	59,500
Total Fire Rescue	3,375,697	2,873,622	-	3,090,523	-	92%	3,088,737

PUBLIC WORKS DEPARTMENT

City of West Park Public Works Department





PUBLIC WORKS DEPARTMENT

FUNCTIONS:

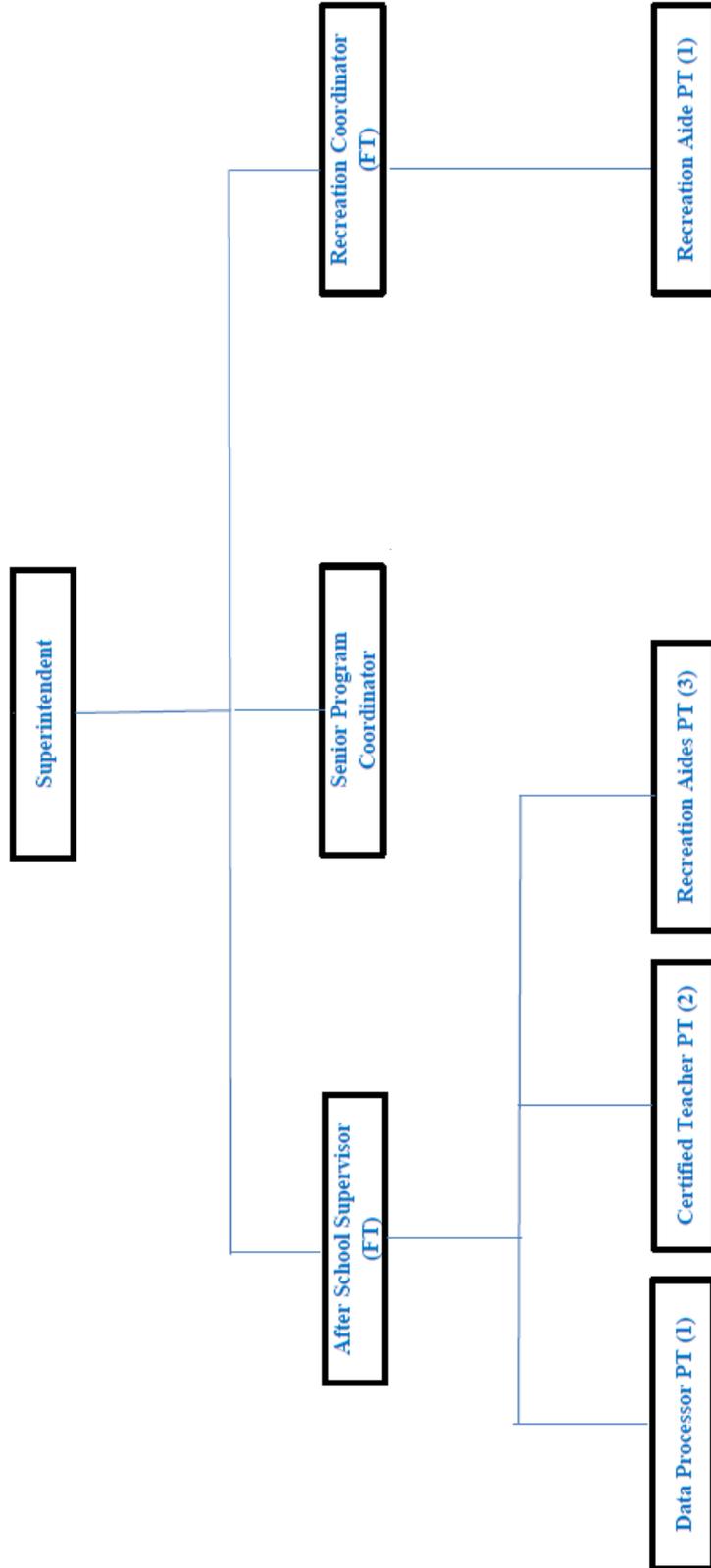
1. Monitor the collection of garbage and trash removal services for the City's residential areas.
2. Maintain and landscape City streets.
3. Maintain the City's fleet through an instituted preventive maintenance program.
4. Provide maintenance and repairs of right-of-ways and all City structures.
5. Provide maintenance and repairs to all City Parks.
6. Review of Adopted construction activities citywide, including roadway and drainage system improvements and maintenance, driveway approach review and basic infrastructure improvements.
7. Manage, administer and plan drainage system maintenance and improvement activities.
8. Administer Local Option Gas Tax Projects.
9. Manage the City's Storm water Program.
10. Prepare, manage and implement the Capital Improvement Plan.

Public Works Department	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
Public Works Department							
Regular Salaries And Wages	201,407	142,660		171,192	30,216	85%	203,867
Overtime	500	56		67			500
FICA	15,446	10,892		13,070	2,376	85%	15,596
Retirement	13,311	6,732		8,079	5,232	61%	14,353
Life And Health Insurance	62,212	65,435		78,522	(16,310)	126%	33,774
Worker's Compensation	9,172	8,147		9,776	(605)	107%	14,977
Emergency Management Services Contract	2,500	-		-	2,500	0%	-
Streets & Median Maintenance	60,000	38,590	-	55,000	5,000	92%	50,000
Vacant Lot Mowing	1,055	650		780	275	74%	-
Utilities	63,628	33,666		44,888	18,740	71%	67,000
Street Lights	138,485	104,794		125,752	12,733	91%	128,485
Solid Waste Fees	1,283,004	943,796		1,283,004	(0)	100%	1,265,504
Excess Bulk Trash and County Fees	35,965	30,344		40,459	(4,494)	112%	44,459
Street Repairs	5,000	4,925		5,910			1,000
Street Light Repairs	6,900	3,389		4,066	2,834	59%	6,544
Equipment/Vehicle Maintenance	8,337	6,688	-	8,026	311	96%	8,337
Traffic Calming	25,000	22,213		26,656	(1,656)	107%	110,000
Beautification And Landscaping	2,500	-		-	2,500	0%	5,000
Traffic Calming - CDBG	30,000	7,266		8,719	21,281	29%	30,000
SR7 Retention Pond Maintenance	32,000	26,187		31,424	576	98%	32,000
Dedication Bricks	-	-		-	-	NA	-
Office Supplies	100	57		69			100

Public Works Department	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
Public Works Department							
Fuel	7,500	4,148		4,977	2,523	66%	7,500
Other Operating Expenses	15,000	10,213		12,256			8,000
Undocumented Peard Transactions	-	179		215	(215)	NA	-
New PPL Street Lighting, SW 40th Ave	-	-	-	-	-	NA	389,868
SR-7 Property Redevelopment, BRP	-	-	-	-	-	NA	50,000
SW 40th Ave Complete Street	-	-	-	-	-	NA	250,000
SW 20th St & SW 57th Street Traffic Calming	-	-	-	-	-	NA	50,000
SW 40th Ave Improvement BRP	20,000	-		-	20,000	0%	950,000
SW 25th St. Complete Street	-	-	-	-	-	NA	200,000
SW 40th Ave Obama CBDG	70,867	29,272		70,867	-	100%	-
SW 40th Ave Obama State Funds	500,000	173,478		500,000	-	100%	283,728
Capital Improvements CDBG	89,300	51,575		61,890	27,410	69%	59,300
SR7 Retention Pond imp (State funding)	200,000	-		-	200,000	0%	53,020
Equipment	-	-		-	-	NA	-
Total Public Works	2,899,189	1,725,350	-	2,565,664	331,227	88%	4,332,912

PARKS AND RECREATION

City of West Park Parks & Recreation





PARKS AND RECREATION DEPARTMENT

FUNCTIONS:

1. To develop a wide array of recreational programs for the City through the planning, implementation, and coordination of high quality recreational, athletic, social, educational, and cultural programs.
2. To manage and expand recreational activities on City-owned properties, including the extended use of partnerships and collaborations with recreation vendors and other agencies such as The Boys & Girls Club.
3. To prepare and maintain all records pertaining to the Department, as required by the City Administrator, to include the management of grant contracts that provide additional programs and facility improvements.
4. To strengthen existing partnerships with local community-based organizations and all recreational vendors used within the program.
5. To further develop and strengthen the services offered at the City's parks.

Parks - Mary Saunders	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
Parks - Mary Saunders							
Regular Salaries And Wages	180,316	135,704		162,845	17,470	90%	229,311
Overtime	500	-		-			500
FICA	13,832	10,399		12,478	1,354	90%	17,542
Retirement	12,532	10,491		12,589	(58)	100%	17,244
Life And Health Insurance	61,017	75,491		90,589	(29,573)	148%	74,226
Worker's Compensation	5,101	4,531		5,437	(336)	107%	9,024
Education And Training	350	775		930	(580)	266%	930
Communications And Freight	4,878	5,232		6,279	(1,401)	129%	6,279
Utilities	17,000	14,997		17,997	(997)	106%	17,000
Rentals And Leases	10,757	10,874		13,049	(2,292)	121%	13,049
Repairs & Maintenance	31,484	34,444		41,333	(9,849)	131%	27,500
Printing And Binding	355	216		259	96	73%	355
Senior Citizen Programs	-	-		-	-	NA	-
Office Supplies	903	895		1,074			1,074
Operating Supplies	3,600	1,689		2,027	1,573	56%	3,600
Vehicle Maintenance	5,072	5,119		6,143			5,072
Fuel	1,575	311		373	1,202	24%	1,575
Other Operating Expenses	750	300		360	390	48%	481
Uncapitalized Equipment	27,852	27,852		27,852			4,000
Capital Projects	20,000	-		-	-		-
Tota Total Parks-Mary Saunders	397,874	339,322	-	401,616	(23,000)	101%	428,762

Parks - Camp Bravery	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
Parks - Camp BRAVERY							
Regular Salaries	68,956	59,792		71,750	(2,794)	1	154,025
Overtime	500	-		-	500	-	-
FICA	5,313	4,574		5,489	(175)	1	11,783
Retirement	2,323	-		-	2,323	-	2,900
Life And Health Insurance	8,251	2,686		3,223	5,028	0	10,292
Worker's Compensation	3,519	3,126		3,751	(232)	1	13,493
Travel and Testing	126	-		-	126	-	1,774
Expenses and Supplies	-	-		-	-	NA	11,398
Flex Funds	-	-		-	-	NA	1,000
Value Added Activities	-	-		-	-	NA	6,617
Transportation	-	-		-	-	NA	4,311
Florida After School Alliance	-	-		-	-	NA	180
Camp Expenses	58,893	14,429		52,000	6,893	1	-
Summer Food Expenses	-	5,181		6,217	(6,217)	NA	6,217
Total Camp BRAVERY	147,882	89,787	-	142,430	5,452	96%	223,989

Parks - Mc Tyre Park	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
Parks - McTyre Park							
Regular Salaries	110,374	72,763		87,316	23,059	79%	108,252
Overtime	500	105		126	374	25%	500
FICA	8,482	5,479		6,575	1,907	78%	8,281
Retirement	6,943	2,712		3,255	3,688	47%	8,141
Life And Health Insurance	22,430	59,987		71,984	(49,555)	321%	25,888
Worker's Compensation	5,632	5,003		6,003	(371)	107%	9,031
Communications And Freight	3,390	4,404		5,285	(1,895)	156%	5,285
Utilities	38,110	37,856		45,428	(7,318)	119%	38,110
Rentals And Leases	10,308	10,594		12,713	(2,405)	123%	12,713
Repairs And Maintenance	44,094	42,445		50,934	(6,840)	116%	50,934
Football and Cheerleading Expenses	20,000	250		300	19,700	2%	15,000
Special Events-Mothers Day	2,500	2,458		2,950	(450)	118%	2,500
Special Events-Halloween	500	351		422	78	84%	500
Special Events-Holiday Toy Drive	3,500	3,812		4,574	(1,074)	131%	3,268
Special Events-Back To School	750	-		-	750	0%	1,200
Special Events/Scholarship	1,500	-		-	1,500	0%	-
Special Events-Fathers Day	885	150		180	705	20%	885
Office Supplies	500	676		811	(311)	162%	500
Operating Supplies	10,000	5,061		6,074	3,926	61%	7,115
Vehicle Maintenance	2,000	43		51	1,949	3%	500
Other Operating Expenses	4,000	100		120	3,880	3%	4,000
Parks - McTyre Park	296,398	254,249	-	305,098	(8,701)	103%	302,603

Parks - Senior Program	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
Parks - Senior Program							
Regular Salaries	32,136	25,279		30,335			33,743
FICA	2,458	1,934		2,321			2,581
Retirement	2,233	-		-			2,537
Life and Health Insurance	16,753	-		-			22,591
Workers' Compensation	1,640	1,457		1,748			2,815
Contractual	5,000	2,193		2,631			2,000
Utilities	1,670	213		256			1,750
Repairs and Cleanup	5,500	5,395		6,474			5,500
Maintenance	6,600	6,415		7,698			6,600
Supplies	1,000	551		662			1,000
Equipment and Materials	2,230	3,154		3,785			2,230
Other Expenses	716	1,125		1,350			716
Total Senior Program	77,937	47,716	-	57,260	-	73%	84,064

NON DEPARTMENTAL

Non-Departmental	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
Non-Departmental							
Unemployment Compensation	-	51		61	(61)	NA	-
Lobbyist	60,000	40,000		80,540	(20,540)	134%	60,000
Economic Development	30,000	14,928		17,914	12,086	60%	30,000
Credit Card Processing Fees	2,300	1,177		1,412	888	61%	1,500
Other Contractual	46,083	49,601		50,000			40,000
Insurance	109,600	122,084		122,084	(12,484)	111%	109,600
Shuttle Service	72,000	51,642		72,000	-	100%	72,000
Employee Development	6,000	3,499		4,198	1,802	70%	5,000
City Official Travel	6,000	5,234		5,234	766	87%	7,000
Communications And Freight	-	-		-	-	NA	-
Legal Advertising	6,000	2,086		6,000	-	100%	5,000
Utilities	48,000	36,216		43,459	4,541	91%	48,000
Lease For City Hall	151,944	139,282		151,944			156,502
Printing And Binding	24,168	5,370		6,444	17,724	27%	24,168
Community Newspaper	41,400	34,500		41,400	-	100%	41,400
Special Events - Goombay Festival	2,016	4,095		4,095	(2,079)	203%	4,095
Special Events- MLK	1,105	775		775	330	70%	1,105
Special Events- Thanksgiving	8,113	8,863		8,863	(750)	109%	8,500
Special Events- Earth Day	3,396	3,397		3,397	(1)	100%	3,500
Special Events - Relay For Life	-	-		-	-	NA	-
City's 10th Anniv Planning	40,000	28,274		28,274	11,726	71%	-
Contingency	162,228	114,959		137,950	24,278	85%	335,684
Land	-	-		-	-	NA	-
Software	18,800	18,585		18,585	215	99%	10,000
AARDC	7,948	7,900		7,900	48	99%	7,219
Machinery and Equipment	40,000	38,244		38,244	1,756	96%	20,000
Total Non-Departmental	887,101	730,761	-	850,774	40,244	96%	990,273

TWIN LAKES

Twin Lakes Special Revenue Fund	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
Twin Lakes Special Revenue Fund							
Assessments	8,680	8,213		8,600	80	99%	8,246
Appropriation of Fund Balance	-	-	-	-	-	0%	-
Total Twin Lakes Revenue	8,680	8,213	-	8,600	80	99%	8,246
Utilities	1,120	-		-	1,120	0%	1,120
Property Appraiser Fees	87	-		-	87	0%	87
Aquatics Maintenance	6,000	29,778		29,778	(23,778)	496%	6,000
Miscellaneous Expenses	600	175		175	425	29%	600
Contingencies	873	-		-	873	0%	439
Total Twin Lakes Expenditures	8,680	29,953	-	29,953	(21,273)	345%	8,246
Total Twin Lakes Revenue Less Expenditures	-	(21,740)	-	(21,353)	21,353	-246%	-

STORM WATER

Stormwater Special Revenue Fund	FY 2016 Amended Budget	Year-To-Date 7/31/16	Outstanding Encumbrances	Forecast Through 9/30/2016	Expected Year End Variance To Budget	Variance	FY 2017 Adopted Budget
Stormwater Special Revenue Fund							
Stormwater Charges	309,000	62,280		309,000	-	100%	309,000
Fund Balance Appropriation	-	-	-	-	-		189,479
Total Stormwater Revenue	309,000	62,280	-	309,000	-	100%	498,479
Regular Salaries	77,111	63,104		75,724	1,386	98%	71,135
Overtime	500	163		196	304	39%	500
FICA	5,937	4,840		5,808	129	98%	5,442
Retirement	5,359	4,515		5,418	(58)	101%	5,349
Life and Health Insurance	29,438	24,010		28,812	626	98%	29,796
Workers' Compensation	1,995	1,772		2,126	(132)	107%	2,605
Other Contractual	99,593	14,697		25,000	74,593	25%	44,585
Repairs and Maintenance	82,720	7,400		23,000	59,720	28%	82,720
Infrastructure Improvements	6,347	-		-	6,347	0%	256,347
Total Stormwater Expenditures	309,000	120,500	-	166,084	142,916	54%	498,479
Total Stormwater Revenue Less Expenditures	(0)	(58,220)	-	142,916	(142,916)	46%	-

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